



SUSTAINABILITY

Society

The Tokyu Fudosan Holdings Group conducts social contribution activities that will lead to the resolution of issues in local communities with the aim of developing a sustainable society and creating abundant communities, and also aims to establish energetic workplaces that allow each and every employee to perform to the best of their ability and work in a lively manner in order to improve customer satisfaction and corporate value.

Supply Chain (Society) >

Human Rights and Community >

Contribution to Local Communities and Society >

Health and Safety >

Labor Standards >

Diversity Promotion >

Human capital management >



Supply Chain (Society)

< Society

Supply Chain (Society)

Human Rights and Community

Contribution to Local Communities and Society

Health and Safety

Labor Standards

Diversity Promotion

Human capital management

Policy

Management Structure

Goals, Initiatives, and Achievements

Policy

The Tokyu Fudosan Holdings Group recognizes the cooperation of stakeholders is necessary and important to ensuring proper social responses in our business activities across the entire supply chain.

In particular, the real estate business of the Group largely affects communities and parties over long-term time horizons from development to operation, so it is essential that we work closely with a variety of stakeholders. Additionally, the development and operation of homes, office buildings, commercial facilities and resorts that are mindful of local community development will create business opportunities and enhance the competitiveness of the Group.

It is based on this awareness that we will continue to work with stakeholders such as local governments, local communities, design firms, construction companies, and end customers to help revitalize and develop society across the entire supply chain of our businesses.

Sustainable Procurement Policy

Tokyu Fudosan Holdings Group Sustainable Procurement Policy

1. Sustainable Procurement Policy

The sustainability vision of the Tokyu Fudosan Holdings Group (hereinafter, “the Group”) is, “We will solve social issues through our business activities and work with stakeholders to realize a sustainable society and growth.” To achieve this vision, the Group will treat environmental, social, and governance (ESG) matters as important management issues and promote ESG management. As social and environmental issues have become even more pressing in recent years, stakeholders and society increasingly expect that corporate decision-making and other business activities be based on sustainability as well as profitability. With the aim of always maintaining stakeholder trust, the Group strives to contribute to economic and social development by maintaining sound business operations based on proper fulfillment of social responsibilities and its public mission, while striving for thorough compliance. To recognize and fulfill the social responsibilities pertaining to its business activities, the Group recently established the Sustainable Procurement Policy (hereinafter, “this Policy”) with a view to realizing its Sustainability Vision.

By promoting procurement under this Policy, the Group will strengthen ESG management to realize corporate growth and a sustainable society. Therefore, it will be necessary and important to engage the entire supply chain, including business partners. The Group asks its business partners to understand the purpose and content of this Policy, and to help it implement sustainable procurement activities.

[Sustainable Procurement Policy Articles]

1) Legal compliance

- 1) -1 Total compliance with relevant laws and regulations

2) Respect for human rights

- 2) -1 Compliance with and respect for international human rights and labor standards
- 2) -2 No tolerance of discrimination
- 2) -3 No tolerance of harassment
- 2) -4 Respect for local residents
- 2) -5 Respect for minority rights
- 2) -6 Protection of the rights of all migrant workers

3) Ensuring a work environment based on safety, health and well-being

- 3) -1 Freedom of association, collective bargaining rights
- 3) -2 No tolerance of forced labor
- 3) -3 No tolerance of child labor
- 3) -4 Fair wage
- 3) -5 Prohibition of excessive working hours
- 3) -6 Workplace health and safety measures
- 3) -7 Emergency preparedness
- 3) -8 Prevention of occupational accidents and illness
- 3) -9 Industrial hygiene measures
- 3) -10 Measures for physically demanding work
- 3) -11 Ensuring adequate environment for sanitation facilities, meals, and housing

- 4) Ensuring proper business ethics
 - 4) -1 Preventing corruption
 - 4) -2 Preventing contact with organized crime
 - 4) -3 Ensuring fair trade practices
 - 4) -4 Appropriate response to conflicts of interest
 - 4) -5 Responsible political involvement
 - 4) -6 Prohibition of insider trading
 - 4) -7 Protection of intellectual property rights
 - 4) -8 Maintaining confidential information and disclosure
 - 4) -9 Compliance hotline and whistleblower protection
- 5) Consideration for the Environment
 - 5) -1 Response to climate change
 - 5) -2 Biodiversity protection
 - 5) -3 Pollution prevention
 - 5) -4 Effective use of resources
 - 5) -5 Appropriate use of water resources
 - 5) -6 Protection of forests and natural ecosystems
 - 5) -7 Development of Environmental Management System
- 6) Improving service and quality
 - 6) -1 Ensuring safety
 - 6) -2 Quality control and quality assurance systems
 - 6) -3 Proper information disclosure for products and services
- 7) Proper information management
 - 7) -1 Proper information management
- 8) Business Continuity Planning
 - 8) -1 Business continuity planning
- 9) Contributing to local communities
 - 9) -1 Contributing to local communities
- 10) Extension of the Sustainable Procurement Policy
 - 10) -1 Extension to business partners
 - 10) -2 Cooperation for monitoring

2. Scope

This Policy applies to the Group's entire supply chain, including direct and indirect suppliers of all products, services and raw materials procured by each Group company.

Established January 6, 2020

Revised April 1, 2025

1) Legal compliance

1) -1 Total compliance with relevant laws and regulations

Comply with all applicable laws and regulations, including national and international laws, maintain a complete understanding of regional social norms and corporate ethics, and act based on sound judgement and a sense of responsibility.

2) Respect for human rights

2) -1 Compliance with and respect for international human rights and labor standards

Promote international human rights and labor standards,* and conduct business activities in a way that respects human rights.

* The International Bill of Human Rights (Universal Declaration of Human Rights, and the International Covenant on Civil and Political Rights), ILO Declaration on Fundamental Principles and Rights at Work, UN Guiding Principles on Business and Human Rights, and OECD Guidelines for Multinational Enterprises, etc.

2) -2 No tolerance of discrimination

Discrimination based on nationality, race, religion, creed, gender, age, sexual orientation, gender identity, disability, or other such characteristics is not permitted. Eliminate discrimination and ensure fair employment and recruitment opportunities.

2) -3 No tolerance of harassment

Never engage in any form of harassment, including sexual and power harassment, and no demeaning remarks or actions are permitted in the workplace.

2) -4 Respect for local residents

Respect the local cultures and customs of the locations in which it operates, as well as local residents and communities.

2) -5 Respect for minority rights

Respect the rights of vulnerable persons and minorities.

2) -6 Protection of the rights of all migrant workers

Do not engage in any unlawful or unjust actions against migrant workers in accordance with relevant laws and regulations. Additionally, provide employment contracts and working conditions in a language that is understandable to the workers.

3) Ensuring a work environment based on safety, health and well-being

3) -1 Freedom of association, collective bargaining rights

Guarantee freedom of association and the right to collective bargaining, and work to solve issues through labor-management dialogue in countries and territories where trade unions are not permitted by law or practice.

3) -2 No tolerance of forced labor

Eliminate and prevent all forms of forced labor.

3) -3 No tolerance of child labor

Prohibit and work to prevent child labor.

3) -4 Fair wage

Comply with applicable laws and regulations, including minimum wage, overtime pay, and deductions. Give due consideration to the payment of a living wage that is sufficient for employees and their families to secure an adequate standard of living.

3) -5 Prohibition of excessive working hours

Ensure proper management of working hours in accordance with relevant laws and regulations, and also strive to reduce excessive working hours.

3) -6 Workplace health and safety measures

Conduct health and safety management based on relevant laws and regulations. Prevent occupational accidents and establish safe working environments and conditions that are safe and sound from both the physical and mental perspectives. Take appropriate safety measures for machinery and equipment, such as establishing the necessary internal safety rules and inspecting equipment. Provide workplace health and safety information and training in the employee's native or working language.

3) -7 Emergency preparedness

Implement safety measures to prepare for emergencies such as fire or earthquakes and ensure personnel safety through regular disaster drills.

- 3) -8 Prevention of occupational accidents and illness
Take appropriate measures to prevent occupational accidents and illness and take corrective measures in the event of any incidents. In such cases, a process has been established for employees to report hazards.
- 3) -9 Industrial hygiene measures
Manage hazardous organisms and chemicals properly and provide training and protective equipment in cases when employees may come into contact with them.
- 3) -10 Measures for physically demanding work
Identify work that is physically demanding or that poses a health risk and take appropriate measures to prevent injury and/or illness.
- 3) -11 Ensuring adequate environment for sanitation facilities, meals, and housing
Provide employees with safe water, proper sanitation and hygiene (WASH). Additionally, when meals and housing are provided, they will be maintained in a safe and sanitary manner, ensuring that these facilities meet appropriate environmental standards.
- 4) Ensuring proper business ethics
 - 4) -1 Preventing corruption
Do not engage in or facilitate any form of corruption, such as money laundering, bribery, embezzlement, or obstruction of justice.
 - 4) -2 Preventing contact with organized crime
Tolerate no contact with organized crime and firmly refuse any improper demands.
 - 4) -3 Ensuring fair trade practices
Comply with relevant antitrust and subcontracting laws. Do not use superior position to impose unilateral conditions on business partners and do not hinder the business activities of competitors by unfair means.
 - 4) -4 Appropriate response to conflicts of interest
Take appropriate measures to prevent conflicts of interest in all transactions, such as buying, selling and outsourcing.
 - 4) -5 Responsible political involvement
Maintain sound, standard relations with politicians and administrative officials in accordance with relevant laws and regulations. Prohibit the provision of entertainment and gifts to politicians, as well as to Japanese and foreign government officials and equivalent persons.
 - 4) -6 Prohibition of insider trading
Prohibit corporate officers and directors or other insider employees from using confidential corporate information to reap a profit (or avoid a loss) by trading in the Company's stock. Also prohibit "tipping" of confidential corporate information to third parties.
 - 4) -7 Protection of intellectual property rights
Protect intellectual property rights (patents, copyrights, design rights, etc.) from infringement by third parties. Likewise, do not infringe on the intellectual property rights and trade secrets of third parties.
 - 4) -8 Maintaining confidential information and disclosure
Maintain an awareness of information that needs to be disclosed and that which needs to be kept confidential. Perform timely and appropriate information management in compliance with relevant laws and regulations.
 - 4) -9 Compliance hotline and whistleblower protection
Maintain a compliance violation hotline to quickly identify and resolve compliance issues. Keep strictly confidential all information concerning those who report or inquire about compliance violation cases. Take appropriate measures to prevent hotline users from suffering disadvantageous treatment, including internal retaliation, as a result.
- 5) Consideration for the Environment
 - 5) -1 Response to climate change
Mitigate the impact of climate change by promoting the efficient use of energy and the utilization of renewable energy throughout the lifecycle of your products and services, as well as within your business activities. Understand and reduce greenhouse gas (GHG) emissions across your supply chain, including upstream operations.
 - 5) -2 Biodiversity protection
In material procurement and other business activities, reduce the impact on the surrounding natural environment, biodiversity, and ecosystems. Do not use raw materials derived from endangered species of animals and plants for which measures have not been taken to conserve resources and ensure reproduction.
 - 5) -3 Pollution prevention
Do not pollute the air, water, or soil, based on relevant environmental laws and regulations. Manage chemical substances appropriately and work to prevent the emission of pollutants while reducing the materials that cause them.

5) -4 Effective use of resources

Work to use resources in business activities effectively and to reduce waste, based on relevant environmental laws and regulations.

5) -5 Appropriate use of water resources

Identify water sources and drainage points, investigate their impacts, and engage in water resource conservation through appropriate management and efficient use tailored to local issues.

5) -6 Protection of forests and natural ecosystems

In order to eliminate deforestation and ecosystem conversion in the supply chain for wood procurement and to respect the human rights of all relevant rights holders, aim to ensure that timber and wood products procured and used are produced in accordance with the following points.

- Preserve and protect forests with high biodiversity and conservation value.
- Respect the cultures, traditions, and economies of communities that coexist with forests.
- Comply with the laws and regulations in the countries and regions of harvesting.
- Strive to use forest products that are produced through sustainable methods, such as recycled and certified wood.
- Do not procure timber that leads to the reduction and destruction of natural forests and the conversion of important natural ecosystems to other uses, compared to the state in 2020 when the sustainable procurement policy was established.
- Respect the rights of indigenous peoples by upholding international norms such as the principles of “free, prior and informed consent (FPIC)” in accordance with “United Nations Declaration on the Rights of Indigenous Peoples”.
- Encourage the participation of smallholders in the supply chain through cooperation with suppliers, NGOs, and other parties and certification programs.
- Ensure supply chain traceability regarding the products and services provided by collecting information not only from direct business partners but also, as necessary, from upstream partners and the origin of raw materials.

5) -7 Development of Environmental Management System

To conserve the global environment, identify an undertaking’s environmental impacts, establish an environmental policy, and develop a framework for continuous improvement through the PDCA cycle, including establishing targets such as obtaining SBTi certification. Provide information to stakeholders regarding the environmental issues outlined in section 5)-1 to 5)-6.

6) Improving service and quality

6) -1 Ensuring safety

Always consider the safety and security of customers in every aspect of product and service planning, design, provision and after-sales service, to ensure customer health and safety.

6) -2 Quality control and quality assurance systems

Establish quality management systems, comply with design and quality standards for products and services and always strive to improve quality. When procuring products, services, or raw materials, confirm that suppliers ensure animal welfare and are not involved in armed conflicts or criminal activities.

6) -3 Proper information disclosure for products and services

Explanations of the products and services comply with relevant laws and regulations, and important matters that may affect the decisions of consumers and end users must be described to them in a way they can understand. In addition, do not use definitive predictions, make false or excessive statements about products or services (such as misrepresentation), use ads that are discriminatory or misleading, or release ads that may have an adverse effect on children.

7) Proper information management

7) -1 Proper information management

Establish and properly maintain information management systems to protect and prevent the unauthorized disclosure of information used in business activities, such as personal, privacy-related, and confidential information.

8) Business Continuity Planning

8) -1 Business continuity planning

Maintain business continuity plans (BCPs) to prepare for disasters or unforeseen emergencies.

9) Contributing to local communities

9) -1 Contributing to local communities

Respect the local cultures and customs of the communities where it conducts business. Also seek to gain an understanding of social issues in those communities through dialogue and strive to implement business activities and social contribution activities that help solve those issues.

10) Extension of the Sustainable Procurement Policy

10) -1 Extension to business partners

Encourage companies in the supply chain to understand and share this Policy.

10) -2 Cooperation for monitoring

Cooperate with any monitoring of the status of the activities based on this Policy.

[Compliance Violation Reporting or Inquiries]

If you are aware of any actual or possible violation of this Policy, please contact us using the inquiry form below. Do not report anything that you know to be false, denigrating, or defamatory, and avoid any threats, or statements that would obstruct business, etc.

You may be required to cooperate in an investigation of the facts.

Anyone who reports a non-compliance issue, reports something by means of an inquiry, or who makes an inquiry will be protected from any reprisals or other disadvantageous treatment by any members of the Group and its entire supply chain.

[> Link](#)

Established January 6, 2020

Revised April 1, 2025

[> Tokyu Fudosan Holdings Group Sustainable Procurement Policy_Revised April 1,2025 \(PDF:94.3KB\)](#) [PDF](#)

[> Tokyu Fudosan Holdings Group Sustainable Procurement Policy Article Text_Revised April 1,2025 \(PDF:109KB\)](#) [PDF](#)

In the the Tokyu Fudosan Holdings Group, buyers comply with the Sustainable Procurement Policy.

Management Structure

In our group, to address challenges in the supply chain, we have established the 'Sustainability Committee' directly under the President and CEO, and within its sub-organization, the 'Sustainability Council,' we are advancing cross-functional management across the group.

Goals, Initiatives, and Achievements

Management policy

Property portfolio management policy

We believe that addressing social issues such as health and safety in our real estate business will create business opportunities and improve our competitiveness. Based on this recognition, the Group is committed to addressing social issues for the benefit of its tenant employees. For example, with regard to safety, we will conduct annual drills for tenant employees at each of our facilities to prepare them for possible fires, evacuations, firefighting, and other drills. In terms of health, we will strive to maintain a good air environment by implementing appropriate ventilation at each facility and regularly measuring CO₂ concentration. In order to provide equal opportunities, we communicate with tenants to ensure that there are no problems in recruiting employees for tenants of commercial facilities. In addition, Tokyu Land Corporation is working with tenants of the facilities it operates and manages to increase the recycling rate of waste in order to reduce resource consumption. At office buildings, we distribute recycling guides on waste separation, explaining the distinction between recyclable and non-recyclable waste and the necessity of waste separation, and encourage the installation of mix paper boxes to promote recycling.

Supply Chain Management

Critical Suppliers

The buildings developed by our group are not only sold and leased directly to customers, but are also important assets that generate the business of our group companies, including subsequent brokerage, management, and operation.

Introduction of ESG Factors

As part of the supply chain management strategy, selection criteria for cost, construction period, and quality are set by the implementing departments to screen suppliers, and financial information from the head office department is used to screen suppliers with regard to business stability. In addition, our Sustainable Procurement Policy stipulates respect for human rights, a healthy, safe, and comfortable work environment, and consideration for the environment, and we conduct due diligence surveys of our supplier general contractors, using the results as a reference index when deciding which suppliers to order from.

Policy addressing product related requirements

Our group's construction department procures materials and supplies products to customers in accordance with our sustainable procurement policy.

Creating a Safe and Secure Community

Redevelopment project in Shibuya

The Group is actively involved in urban redevelopment projects in an effort to create more appeal and attractive urban communities.

One of Japan's largest terminal stations, Shibuya fulfills a role not only as a hub of transportation, but also a hub of community information and culture. Currently, a public-private partnership is taking place to make fundamental changes to Shibuya's urban functions and Tokyu Land Corporation is a participant in this redevelopment project. In 2027 when all redevelopment is completed and the area serves as a hub for creative contents industries and urban tourism, Shibuya will be transformed into a community that attracts even more people from Japan and abroad.



Conceptual image upon completion of the redevelopment project around Shibuya Station

Consideration of access via public transport during design and development stages:

Tokyu Land Corporation's basic design and development philosophy for all real estate development is accessibility to public transportation. The property's location near the station and excellent transportation access has received high praise from tenants for its convenient transportation and shortened commuting time. It also contributes to reducing CO₂ emissions by promoting the use of public transportation, which has less environmental impact.

Disabled persons access is assessed for all buildings

Tokyu Land Corporation is taking measures such as stipulating design standards so that people with disabilities can use the facility safely in all development projects. For example, for office buildings, we have introduced barrier-free and universal design, and have formulated the "Office Building Universal Design Guidelines" for the purpose of achieving a unified response. In addition, condominiums, office buildings, and commercial facilities are constructed as close as possible to railroad stations so that they can be easily accessed.

Arrangement of Real Estate business value chain

Supply Chain in the Real Estate Industry (Example)



Request for supply chain policy on social issues

In our group, individual projects are dedicated to addressing social challenges in the supply chain, promoting environmental impact reduction in urban renewal and high-convenience transportation projects, and achieving barrier-free accessibility in buildings. We are committed to creating value for local communities and our customers.

The entire group requests compliance with the following standards from all business partners:

- (1) Prohibition of transactions with anti-social forces
- (2) Adherence to contractor selection criteria for general contractors
- (3) Compliance with laws related to the recycling rate of construction materials for building construction
- (4) CO₂ reduction
- (5) Prohibition of unfair labor practices

Furthermore, we are disseminating our supply chain policy through the following.

- (1) Buyer training

Tokyu Land Corporation outsources various operations such as construction orders, and all employees play the role of buyers. For this reason, we have stated the supply chain policy in the e-Learning conducted for all employees as training, and we are training on the scope and content of our responsibility.

- (2) Supplier contracts

We integrate the supply chain policy into the supplier contract for construction orders by describing the supply chain policy in the quotation outline.

Risk Assessment carried out regarding environmental and social issues for Potential new suppliers (due diligence)

TOKYU LAND CORPORATION has been conducting due diligence on domestic general construction companies since 2013. When constructing a facility, we evaluate the soundness of corporate management of potential new suppliers and suppliers with whom we have already placed orders, based on their business status, credit factors, and the presence or absence of environmental and social issues, and use the results to place orders for construction. selected as the destination.

Due diligence and engagement with suppliers regarding environmental and social issues

Tokyu Fudosan Holdings considers construction companies that construct buildings among its suppliers as important stakeholders, and is working to resolve priority human rights issues in its supply chain.

Based on the "Human Rights Policy" and "Sustainable Procurement Policy" formulated in FY2019, in FY2020, we conducted "Due Diligence on Environmental and Social Issues in the Supply Chain" for 24 construction companies with whom we have a track record to identify negative impacts on social and environmental issues such as human rights, labor, the environment, and anti-corruption, and understood procurement risks. (As part of our due diligence activities for construction companies, we have been conducting regular risk assessments every year since fiscal 2013 regarding the soundness of corporate management, including business conditions centered on financial aspects and credit factors such as legal compliance.)

Evidence of consultation taking place



Engagement with TODA CORPORATION
(general construction company)
(Date: December 20, 2022; Location: Toda Corporation Headquarters; Number of participants: 13)

Due diligence initiatives

We are implementing the following initiatives with new and existing construction companies and other suppliers with whom we do business.

1) Request for compliance with procurement policies, etc.

- We present the following from the quotation acquisition stage and request compliance with the policy, including from secondary suppliers, before placing an order.
"Human Rights Policy"
"Sustainable Procurement Policy"
"Requests regarding treatment of foreign technical interns at construction sites"

2) Due diligence regarding social and environmental issues

- We conduct a sustainable procurement survey (self-evaluation survey) that covers social issues such as respect for human rights, the environment, etc., and determine the status of compliance with matters related to our group's "Human Rights Policy" and "Sustainable Procurement Policy".

ESG Data : Supplier evaluation/monitoring (construction companies, etc.) →

3) Specific measures for high-risk companies and monitoring results

- We provide each company with written feedback including risk assessment results and improvement plans. We conduct this regularly every year and monitor the progress of improvements.

(2022)

- We requested eight companies that were judged to be at high risk to improve their risks in terms of human rights, environmental issues, etc.
- Three of the eight companies have improved by lowering their high risk to medium risk.

4) Engagement and discussion content

In fiscal 2023, we held real-life supplier engagement meetings with two construction companies with whom we have business relationships regarding social and environmental issues, and discussed the following based on the previous year's risk assessment.

- Promoted hearings and improvement measures regarding measures to prevent and reduce risks to human rights, the environment, etc., and confirmed improvements in some areas.
- Hearings were conducted on advanced examples of environmental initiatives at construction companies, and opinions were exchanged.
- Requested due diligence regarding the implementation status of human rights protection activities of foreign technical intern trainees.
- Opinions were exchanged regarding future policies.

We have established KPIs for human rights in our supply chain, and through due diligence on our suppliers, we aim to understand procurement risks, including the environment, in our supply chain and prevent and reduce negative impacts on human rights. We will continue to improve the effectiveness of human rights and environmental risk reduction and promote the resolution of social and environmental issues throughout the supply chain.

Capacity building for suppliers

Tokyu Re・design Corporation conducts training such as safety competitions for managers and staff every year for construction companies that are suppliers. Among them, we explain social issues such as safety measures in construction, human rights, and the use of certified timber, and invite outside lecturers to share good practices and strive to strengthen their capabilities.

Monitoring of suppliers for social issues

Tokyu Land Corporation conducts on-site audits of suppliers regarding safety and the environment in all development projects in which we are the main business entity. We regularly inspect construction sites to see what measures construction companies are taking to ensure safety and the environment, and if any problems are found, we discuss them with the construction company managers and implement measures to quickly resolve them.

Stakeholder Engagement

Resolving Social Issues through dialogue with local communities and tenants

Tokyu Land Corporation provides opportunities for dialogue with local communities and tenants, and works to resolve local issues with all stakeholders.

For example, with regard to "disaster prevention," which is a common issue in the community, we conduct regular disaster prevention drills with our tenant employees and discuss the results of these drills with them to ensure that they are prepared to evacuate safely in the event of a disaster. In addition, to "improve the beauty of the community," our employees participate in volunteer cleanup activities in the community where our facilities are located, interacting and conversing with the local community association and residents. When developing office buildings and commercial facilities, we engage in dialogue with local merchants' associations, etc., and when necessary, we install local cargo handling areas within the facilities to "improve safety" for pedestrians when handling cargo.

Engage with Local communities on social issues:

Tokyu Land Corporation aims to solve social issues through business activities and is working on environmentally friendly renewable energy business. As a general developer, we will develop solar power plants and wind power plants all over the country and contribute to the realization of a sustainable society by utilizing the know-how that we have gained through large-scale development while gaining the understanding of local communities.

In addition, Tokyu Land Corporation serves as the representative director of The Association for Reciprocal Revitalization of Renewable energy and Region(FOURE). In order to work together with local communities to tackle local issues, we will actively engage in dialogue, such as giving lectures at municipal councils and workshops hosted by the prefecture, and build long-term relationships with local communities.

Improvement of Services and Quality

Building homes that take customers views into account

Tokyu Land Corporation's "BRANZ" condominium brand has been using the "BRANZ VOICE" activity to canvas customers' views using surveys and interviews.

The opinions expressed by customers in these venues are used to identify customer needs; BRANZ then leverages its know-how and integration capability to transform these into physical form. Based around the concept of "Functional beauty that enhances your living experience," BRANZ has developed the "MEUP" original product plan. To date, surveys conducted regarding the issue of water circulation—an issue that many customers had expressed opinions about—have resulted in the commercial launch of MEUP kitchens, powder rooms and bathrooms.



Group interview



Wash-basin

Two different types of wash-basin are available, to meet the needs of people who like to be able to relax and use the wash-basin alone, and people who want to be able to use it together with another person in the morning when people are getting ready to go out.

Service Way Forum aiming for improved customer service.

In 2009, the Tokyu Fudosan Holdings Group launched the Service-way Forum (SWF), the aim of which is to ensure a high level of customer satisfaction with service provision throughout the Group by promoting the sharing of know-how and information between Group member companies, particularly the five companies* whose personnel are most likely to have direct contact with customers (in relation to operation, etc.).

For example, one SWF activity is the implementation of the Hospitality Enhancement Program, a training program conducted by Tokyu Harvest Club, a membership resort hotel chain, which aims at ensuring that Tokyu Harvest Club employees provide guests with service that reflects a higher level of hospitality.

Besides putting in place measures to ensure that staff members remember guests' names, steps have also been taken to make sure that guests remember staff members' names, including the display of a Staff Board and the use of "face-cards" instead of conventional name-cards. The aim of these measures is to strengthen staff members' relationship with guests.

*Tokyu Resort Service Co., Ltd., Tokyu Sports Oasis, Inc., Tokyu Stay Service Co., Ltd., Tokyu E-LIFE DESIGN, Inc., and TOKYU LAND SC MANAGEMENT CORPORATION



Training in progress



Staff Board

Tenant satisfaction survey

Tokyu Land SC Management Co., Ltd. investigates the satisfaction level of our company's management (relations, safety management, working environment in tenants, etc.) every year for store managers of residents of major commercial facilities. Based on the responses of the questionnaire, we are extracting the issues of each facility and working on improvement.

Facilitating Communication

Communication with customers

Reflecting the Group's desire to continue to enrich customers' lives even after they have purchased our products or used one of our services, we run the Tokyu Cosmos Club, which is an exclusive member's only organization. We are broadening communication with the more than 100,000 members of the Tokyu Cosmos Club through the Group newsletter *Cosmos* and the member's only website called Cosmos WEB. In particular, in the customer satisfaction survey carried out in 2021, 92.2% of the members gave us opinions that they are "satisfied". We will continue to strive to deepen communication with our customers. In FY2021, we began measuring the Net Percentage of Recommended Customers (NPS®), which measures "how well a company treats its customers and how well it generates customer loyalty. We will continue to analyze customer feedback and strive to provide even better service.



the Group newsletter
Cosmos

Communication with tenants

With the aim of helping the office workers working in buildings managed by the company to enjoy a more fulfilling office lifestyle, Tokyu Land Corporation publishes the free newspaper *Office To*, and also operates the Office To CLUB website in collaboration with EWEL Inc. to inform tenants about special services offered by the Tokyu Fudosan Holdings Group that they can access. Both *Office To* and Office To CLUB have proved very popular with readers and site-users.



the free newspaper
Office To

Pursuit of Safety and Security in Buildings

Strengthening disaster preparedness measures

Tokyu Land Corporation's "BRANZ" condominium brand has been working actively to strengthen disaster preparedness, for example by becoming the first condominium brand in Japan to incorporate "pantry shelters" (which are used as storage space under normal circumstances, but can be used as an emergency shelter in the event of an earthquake etc.) Comprehensive measures have been taken to enhance disaster preparedness, including strengthening of the building structure, the making of improvements to storage facilities, and the arrangement of disaster prevention activities at the level of the building management unit, etc., with the aim of strengthening residents' awareness of the importance of being prepared for disasters.



Example of a storage area optimized for disaster preparedness

Clear evacuation plans and Regular evacuation training for tenants

The Group prepares a clear evacuation plans in accordance with the Fire Service Act at each facility. To ensure safety, we conduct annual drills for tenant employees and others in emergency response procedures, including reporting, evacuating, and extinguishing fires, in accordance with the instructions of the local fire department.

Condominium design that emphasizes safety and peace of mind

Tokyu Land Corporation is working to create condominiums whose residents can enjoy safety and peace of mind.

To prevent furniture from falling over during an earthquake, we conduct testing in a vibration simulator to ensure that walls that will have furniture fixed to them using metal fixings have sufficient rigidity and strength and we utilize a specially reinforced specification for the metal fixings.



Testing in a vibration simulator
Cooperation:
Tokyu Construction Co., Ltd.
Engineering Research Laboratory

Creating a sustainable living environment by utilizing existing resources

Tokyu Re·design Corporation promotes whole-building renovations that effectively utilize existing resources. This reduces the environmental impact through the efficient use of resources, such as reducing construction waste compared to rebuilding. Furthermore, by implementing large-scale equipment upgrades and functional improvements to meet modern needs, the asset value of the building is increased, resulting in a safe, secure, comfortable, and sustainable home.



Human Rights and Community

[< Society](#)[Supply Chain \(Society\)](#)[Human Rights and Community](#)[Contribution to Local Communities and Society](#)[Health and Safety](#)[Labor Standards](#)[Diversity Promotion](#)[Human capital management](#)[Policy](#)[Management Structure](#)[Goals, Initiatives, and Achievements](#)

Policy

The Tokyu Fudosan Holdings Group recognizes that respecting the human rights of employees and all stakeholders involved in its businesses is an essential requirement of a company with global operations and an expectation placed in all companies. Then, in December 2019, we formulated the Tokyu Fudosan Holdings Group Human Rights Policy. It is based on this belief that we support the Universal Declaration of Human Rights and other international human rights doctrines and conduct with our suppliers to carry out business activities that fully respect human rights.

We take action both inside and outside of Japan to ensure that we do not violate the human rights of local residents due to economic disparities. We also support UNICEF's Children's Rights and Business Principles in an effort to effectively eliminate child labor and respect human rights.

We also expect all stakeholders, including business partners, to respect human rights.

Human Rights Policy

Tokyu Fudosan Holdings Group Human Rights Policy

Tokyu Fudosan Holdings Group (hereinafter, "the Group") solves social issues through our business activities and works with stakeholders to realize a sustainable society and growth. The Group recognizes that respecting the human rights of employees and all stakeholders involved in its businesses is an essential requirement of a company with global operations.

1. Adherence to International Human Rights Standards

The Group upholds and respects human rights as outlined in the International Bill of Human Rights (Universal Declaration of Human Rights, the International Covenant on Civil and Political Rights, and the International Covenant on Economic, Social and Cultural Rights) and the ILO Declaration on Fundamental Principles and Rights at Work. It promotes responsible management according to the UN Guiding Principles on Business and Human Rights, as well as the principles of the UN Global Compact. Whenever there is a conflict between internationally recognized human rights standards and the laws of a country in which it operates, the Group seeks ways to uphold global human rights principles.

2. Importance of this Policy

The Group states "Respect human rights" in its Code of Conduct and encourages individual employees to give due consideration to human rights in their activities. In addition to respecting basic human rights in compliance with the local laws and regulations implemented in the regions where it has bases, it takes steps to prevent discriminatory behavior and speech, sexual harassment and power abuse while making efforts to respect the diverse values, individuality, and privacy of individuals. The Tokyu Fudosan Holdings Group Human Rights Policy (hereinafter, "this Policy") serves as a detailed explanation concerning the requirement to respect human rights in the Group Code of Conduct.

3. Scope

This Policy applies to all Group officers and employees, and the necessary education and training is provided. The operating officer in charge of human resources is responsible for the application of this Policy. Business partners of the Group are expected to support this Policy and to work with the Group to protect human rights.

4. Human Rights Due Diligence and Remedies

The Group carries out human rights due diligence to identify any actual or potential impacts that business activities may have on human rights, and the Group then prevents or mitigates them. Whenever it is discovered that the Group's activities have caused or contributed to adverse impacts on human rights, the Group will work to remedy the situation. The Group will make efforts to rectify any business or service that may be linked to adverse impacts on human rights through the actions of business partners or other relevant parties. A mechanism will also be established that allows internal and external stakeholders to report and consult on Group activities that may affect human rights.

5. Stakeholder Dialogue

As the Group's wide-ranging business areas, including real estate, largely affect communities and society, it is essential to work closely with a variety of stakeholders. With this in mind, the Group engages in dialogue with its stakeholders, including employees, local communities, business partners, and customers. It also shares the progress of its efforts on its website and in its integrated reports.

6. Priority Human Rights Issues

In order to avoid any infringement of human rights as a result of business activities, the Group will maintain a close dialogue with stakeholders and external experts concerning social and environmental changes and its business direction, and it will identify priority human rights issues as they arise.

Management Structure

The Group has established the Sustainability Committee headed by the President & CEO, that report to the Board of Directors, and to respect the human rights of the stakeholders involved in the business of the Group. The Diversity Council to Human Resources Department, established as a subcommittee, leads relevant management activities across the entire Group. Day-to-day responsibilities and resources for relevant functions have been allocated to Human Resources Department.



Goals, Initiatives, and Achievements

Identification of salient human rights issues specific to the business

The Group conducted a human rights risk assessment* to identify human rights risks and issues for its own operations, value chains, etc. in Japan and overseas, analyzed human rights issues using the likelihood of occurrence and potential severity of impact as indicators, and organized them into a risk map. As a result, we have identified the following 12 priority human rights issues.

We also received advice from an expert, Akiko Sato, an attorney at Kotonoha Law, on the assessment of the Group's human rights issues and initiatives in general, as well as our approach to these issues, from the perspective of the Guiding Principles on Business and Human Rights.

* Human rights risk assessment will be conducted in 2019 and reassessed in April 2025.

12 priority human rights issues to be addressed

【laborer (Own/Suppliers)】

- ① Forced labor
- ② Child labor
- ③ Occupational health and safety
- ④ Discrimination
- ⑤ Fair wage
- ⑥ Appropriate working hours, breaks, and holidays

【Customers and Users】

- ⑦ Health and safety
- ⑧ Facility user complicity in human trafficking

【Local community and indigenous peoples】

- ⑨ Violation of rights of local community and indigenous peoples

【All rights holder】

- ⑩ Impact on human life, health, and everyday living due to climate change
- ⑪ Limited access to remediation
- ⑫ Protection of privacy and personal information

Human Rights Risk Map



^{*1} Human rights violations associated with environmental issues in material procurement and forced evictions in overseas forest development.

^{*2} Discrimination and lack of reasonable consideration on the basis of nationality, race, religion, beliefs, gender, age, sexual orientation/gender identity, disability, etc.

^{*3} Includes all forms of harassment, including sexual harassment and power harassment.

^{*4} Countries and regions outside Japan (primarily in Asia), where the Group operates business or procures materials and goods.

Results of examining the impact on human rights arising from business activities among the priority human rights issues to be addressed, we set "sustainable procurement (concrete formwork lumber)" and "consideration of human rights in the supply chain (implementation of due diligence on forced labor and child labor)" as KPIs for the fiscal 2030 target in our long-term vision. We are promoting human rights due diligence in our supply chain. As for suppliers, we are prioritizing "consideration of human rights for foreign technical intern trainees (workers).

As a specific initiative in human rights due diligence, we conduct human rights questionnaires, evaluations, and dialogues with suppliers to construction companies that are important to us as stakeholders. We will continue to engage with stakeholders to identify outstanding human rights issues and prevent and mitigate human rights risks.

Target for 2030 – 100% Sustainable Wood for Concrete Formworks

Much of plywood used for concrete formwork in Japan is made of south-sea timber logged in Malaysia, Indonesia and other nations, where some NGOs have pointed out that land grabbing in indigenous peoples' territories and environmental destruction have become problems.

In view of this situation, the Tokyu Fudosan Holdings Group takes human rights issues and environment protection seriously and pledge to obtain 100% of our plywood for our constructions' concrete formworks to from sustainable sources including FSC or PEFC certified or domestically sourced by year 2030.

Human rights impact or risk assessments

Regarding the potential new projects and the existing projects, Tokyu Land Corporation respects the human rights of stakeholders regarding the project itself and business activities in the local community by continuously evaluating risks related to respect for human rights in accordance with our risk management process.

Continued positive assessment of negative impacts on human rights

The Group has built a framework for human rights due diligence and have been continually assessing human rights as a business risk. And in order to increase the effect, if a problem is discovered, we will continue to improve it. If it is determined that our business activities have caused a negative impact on human rights or have been involved, we will provide remedies to the affected parties.

- Tokyu Fudosan Holdings Co., Ltd. confirmed the acceptance status of foreign technical intern trainees at each group company, and conducted a questionnaire to see if each company was responding in accordance with the guidelines. is continuously evaluated.
- Tokyu Land Corporation conducts human rights due diligence on construction companies, which are major suppliers, in order to minimize the negative impact on human rights.

Actions implemented for avoidance, prevention and mitigation of human rights issues

In our group, in response to the human rights issues related to foreign technical intern trainees in Japan, respecting the human rights of foreign technical intern trainees is a priority issue for human rights risks. Tokyu Fudosan Holdings investigated the status of acceptance of foreign technical intern trainees at group companies and identified issues related to foreign technical intern trainees. We will organize matters that may cause problems in the activities of foreign technical intern trainees, such as remuneration, accommodation facilities, and living, and create requests (guidelines) regarding the treatment of foreign technical intern trainees at construction sites. bottom. Each group company communicates these guidelines to business partners when requesting quotations or conducting questionnaire surveys of suppliers, in an effort to avoid, prevent, and mitigate human rights violations.

Clear communication of human rights expectations to stakeholders

The Group requests all stakeholders to respect human rights through our sustainable procurement policy. For example, Tokyu Land Corporation clearly communicates its expectations regarding human rights by communicating its human rights policy and sustainable procurement policy when conducting regular questionnaire surveys and requesting estimates for construction costs to construction companies that are business partners. In particular, regarding foreign technical interns, which has become a problem in recent years, we decide on suppliers after evaluating the interns' stance on human rights.

Whistleblower Programmes for suppliers, customers and other third parties

Tokyu Fudosan Holdings Corporation has established a reporting channel on its corporate website for matters such as compliance. This channel is available to suppliers, customers, and other parties, and reports can be submitted 24 hours a day.

[Inquiry, opinion and request form](#) 

Contribution to Local Communities and Society

[< Society](#) | [Supply Chain \(Society\)](#) | [Human Rights and Community](#) | **[Contribution to Local Communities and Society](#)**

[Health and Safety](#) | [Labor Standards](#) | [Diversity Promotion](#) | [Human capital management](#)

[Policy](#) ✓ | [Management Structure](#) ✓ | [Goals, Initiatives, and Achievements](#) ✓

Policy

Tokyu Fudosan Holdings Group recognizes that the sustainability of communities and society is an important issue for the sustainable development of a company. Based on this awareness, the Group is investing in local communities through its business, such as improving resilience to disasters and promoting community coexistence, as well as engaging in various contribution activities such as increasing the value of the area and creating economic benefits. The Group will work with stakeholders such as design companies, construction companies, customers who use the facilities, and local governments to revitalize and develop local communities through its business.

Commitments

Using our Group's business as a base, we will develop activities that will enhance the value of the local area through revitalization and development, and lead to enriched lifestyles for people.

Management Structure

To address local and social issues, the Group has established a Sustainability Committee, which reports directly to the President and CEO, and its subordinate organization, the Sustainability Council, which handles management across the Group.

Goals, Initiatives, and Achievements

The town development in the Greater SHIBUYA area:

Our accumulated history, achievements, strengths, and aspirations are being utilized in the large-scale development centered around Shibuya Station, described as a once-in-a-century project. Within the Tokyu Group, the area within a 2.5 km radius from Shibuya Station is defined as the 'Greater SHIBUYA' zone, and we are promoting town development as a comprehensive initiative. Enhancing the charm of 'Shibuya' in the broad sense, where people and culture flow smoothly. In our group, by the fiscal year 2024, we plan to complete and open four new projects, including 'Shibuya Sakura Stage,' and will continue to advance further initiatives. The Tokyu Fudosan Group has completed and opened projects such as Shibuya Sakura Stage, and will continue to promote further initiatives in the future.

About Greater SHIBUYA 2.0

In July 2021, we formulated the Shibuya town development strategy 'Greater SHIBUYA 2.0,' which evolved and deepened two visions: the 'Greater SHIBUYA Area Concept' by Tokyu Fudosan and the 'Entertainment City SHIBUYA' by Tokyu. In addition to strengthening the visions of both companies, we focus on the 'living' element, working towards the integration of 'work,' 'play,' and 'live,' and addressing the foundations of 'digital' and 'sustainable.' By doing so, we aim to create synergies and realize a 'Shibuya-style urban life' that can only be experienced in Shibuya.

Increasing urban resilience and area value

Urban redevelopment in the Greater Shibuya area

The Tokyu Group is promoting community planning in Shibuya from the dual perspectives of urban development and initiatives to enhance the appeal of the area. Important projects for completing the development of urban infrastructure in the central area around Shibuya Station include “Shibuya Sakura Stage” and “SHIBUYA FUKURAS.” In addition to disaster prevention measures to enhance urban resilience, we are also supporting enhancements to the value of the Shibuya area by strengthening its functions as a transportation hub to ensure they are befitting of a large terminal station and developing a multi-layer pedestrian network to increase convenience, safety, and flow of foot traffic for pedestrians.



Full view of Shibuya Sakura Stage

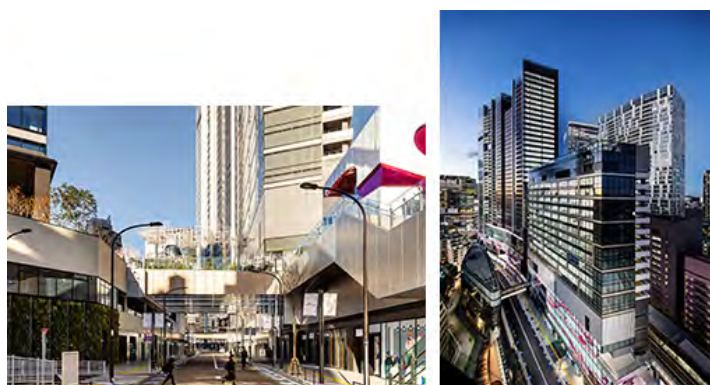
Enhancing disaster prevention qualities

Enhancing disaster prevention qualities through shared use of aging small buildings

Non-fireproof buildings are clustered in the area of “Shibuya Sakura Stage” and these buildings have aged. Accordingly, we have conducted a major reorganization of the zones of this area in line with the shared use of small buildings, contributing to enhancing its disaster prevention qualities as a city, and achieving safe and secure community planning.



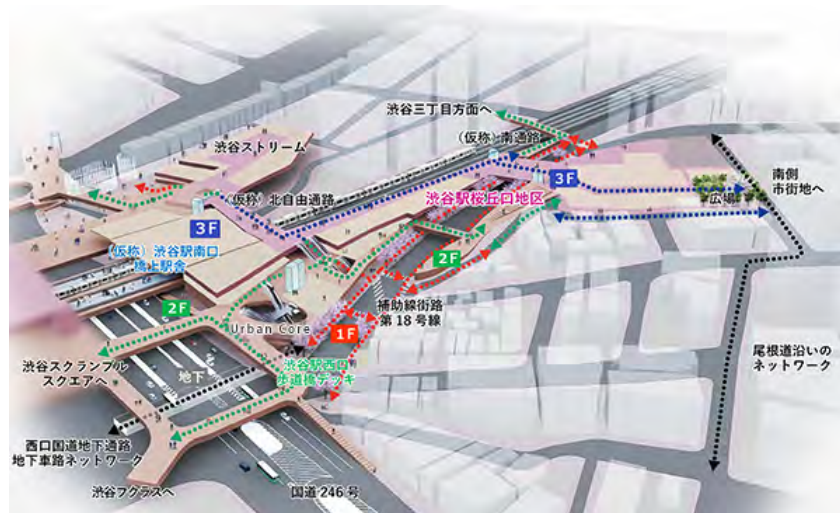
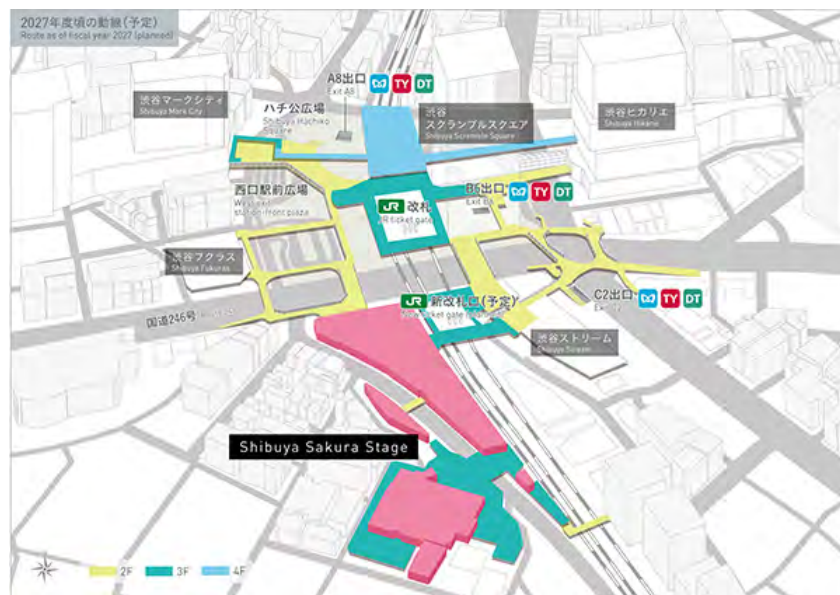
Townscape in the planning area prior to development



Townscape after development

Development of a pedestrian network to facilitate safe and smooth movement even in the event of a disaster

- In order to eliminate urban fragmentation and differences in land elevation, and create barrier-free connections with surrounding areas, we cooperated with the development of a station building for JR lines to act as new transportation hub in Shibuya Station.
- We built routes for the flow of people, including the Shibuya Station West Exit pedestrian bridge deck, which intersects with the pedestrian walkway on the north side of the South Exit of Shibuya Station, the approach from the new ticket gate of the JR Shibuya Station, and National Highway Route No. 246, as well as a pedestrian deck to cross a city planning road (Auxiliary Line No. 18).
- We developed “Urban Core,” a vertical structure connected to surrounding areas, thus linking underground and above-ground areas. As part of efforts to enhance the flow of foot traffic throughout the area surrounding the station, we have created connections with areas behind Shibuya, such as Daikanyama and Ebisu.



Use of multi-layered approach to improve the flow of foot traffic around Shibuya Station

Use of three-dimensional decks to ensure emergency routes in the event of disaster

Shibuya Station ⇄ SHIBUYA FUKURAS and SHIBUYA MARK CITY

We developed two pedestrian decks (“Shibunishi Deck” and “SHIBUYA FUKURAS Connection Deck”) to connect Shibuya Station with “SHIBUYA FUKURAS” and “SHIBUYA MARK CITY.” There is easy access to Sakuragaokacho via the pedestrian walkways in SHIBUYA FUKURAS and the Shibuya Station West Exit pedestrian bridge, ensuring there are pedestrian routes that allow substantial flow of foot traffic even when there is construction in the area around the station.



General view of pedestrian decks
(as of October 2019)



(Top) Shibunishi Deck
(Bottom) SHIBUYA FUKURAS
Connection Deck

Shibuya Station ⇄ Shibuya Sakura Stage

Through the development of city planning road Auxiliary Line No. 18 and access roads, along with pedestrian decks on the site, we have enhanced transportation networks within and outside the area, and also secured routes for emergency vehicles, etc. At the same time, we have moved electric power lines and other infrastructure underground and lined the road with cherry trees, which has enhanced the site's disaster prevention qualities, while also contributing to enhancing the scenic appeal of the local townscape.



Transportation network consisting of pedestrian decks, etc.



Pedestrian deck

Measures for people stranded in the event of disaster

Ensuring sufficient space for temporary stays

As a disaster prevention site in the development of the area around Shibuya Station, we developed a temporary stay facility capable of accommodating approximately 4,700 people, in cooperation with major development projects in the surrounding area.*

* SHIBUYA SOLASTA, SHIBUYA FUKURAS, and Shibuya Sakura Stage



Shibuya Sakura Stage supply distribution, etc., activity space



Shibuya Sakura Stage temporary stay space

Creation of disaster prevention stockpiling warehouse

We have developed a disaster prevention stockpiling warehouse covering approximately 200m², to ensure three days' worth of disaster supplies for the approximately 2,900 stranded people that the temporary stay facility in “Shibuya Sakura Stage” is capable of accommodating.

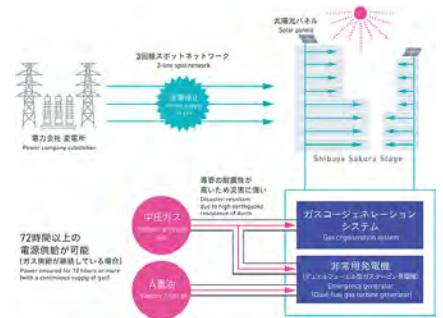


Shibuya Sakura Stage disaster prevention stockpiling warehouse image

Stable energy supply in the event of disaster

“Shibuya Sakura Stage” uses a method of receiving electric power from multiple systems, including a cogeneration system and emergency power generators. A stable supply of power can be ensured, even in the event of disaster, through the installation of emergency power generators in both the SHIBUYA side and the SAKURA side that are capable of using both heavy fuel oil A and medium pressure gas, which uses pipes that are highly resistant to earthquakes, as fuel. This makes it possible to continuously use offices and commercial facilities in the area, enabling a response for people stranded in the event of disaster.

We have installed a cogeneration system on the SHIBUYA side, which supplies electric power (can be supplied while medium pressure gas supply continues) and heat for air conditioning to the SHIBUYA side, and heat for air conditioning to the SAKURA side. In this way, we have created a highly efficient and independent area energy network for this zone.



Electric power supply from multiple systems

Sharing information in the event of disaster

We have ensured that “Shibuya Sakura Stage” is capable of sharing information for people in offices, commercial facilities, and elsewhere around Shibuya Station and people staying outside in the event of a disaster. Through coordination with the Shibuya Ward Disaster Prevention Center in Shibuya Hikarie, “Committee for People Stranded in the Area Around Shibuya Station,” “Shibuya Station Area Management Committee,” and other organizations, we will utilize digital signage, large screens, etc., to share disaster information and information about the operation of public transportation.



Digital signage

Redevelopment project

We are leveraging the Group's abundant experience of community planning to focus on redevelopment projects and the development and operation of complexes, thereby promoting the development of urban infrastructure, including disaster prevention measures to increase urban resilience.

Contribution to urban disaster prevention through “The Tower Jujo” condominiums

“The Tower Jujo” condominiums are a high-rise residential building with 39 floors above ground, located next to JR Jujo Station. It is a very convenient building, with commercial facilities and public facilities for Tokyo's Kita Ward in the “J& MALL” on the first through fourth floors.

These condominiums are part of the Jujo Station West Exit Block Type 1 urban redevelopment project, and were completed on the occasion of 20 years passing since a study session for this project in 2004.



Full view of “The Tower Jujo”

Developing buildings, streets, and other urban infrastructure

Although it was close to the station, there was a cluster of old wooden buildings in part of this area, which was an issue in terms of disaster prevention and the living environment. Many visitors also pass through the area, but vehicle and pedestrian routes were complicated, and no safe and comfortable space had been secured for pedestrians.

Accordingly, through this redevelopment, we succeeded in enhancing the disaster prevention qualities of buildings by consolidating land and enhancing its use, while also ensuring easy access for emergency vehicles in the event of a disaster by widening the main road (Auxiliary Line No. 85) and creating new roads.

Furthermore, we enhanced the area in front of the station and the underground bicycle parking lot, creating a town with safe and secure routes to the area around the station, etc., through barrier-free facilities and other methods.



Aerial photograph prior to redevelopment
(taken in August 2008)



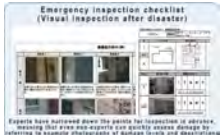
Location of facilities

Disaster countermeasures at managed facilities

In addition to an expected large-scale earthquake in the future, the increasing severity of natural disasters as a result of climate change has also become an issue. Accordingly, we conducted general inspections of measures that have already been implemented, and we have also implemented the necessary countermeasures in a systematic manner, based on an overall view of all facilities.

Office buildings and commercial facilities

We envisioned risks for the following types of disasters: earthquakes, floods, and strong winds, with a focus on the frequency of occurrence and business impact. We summarized the necessary disaster countermeasures after considering the following three perspectives with regard to the continuation of business in the city (office building and commercial facility management): 1. mitigation of damage in the event of a disaster (ensuring safety), 2. ensuring functions after the disaster occurs, and 3. support for recovery activities. We surveyed and identified the status of measures at each facility, while also systematically implementing measures considered insufficient, and thus lifting the level of resilience across the board.

Perspective	Disaster	Expected risk	Countermeasures	Examples of countermeasures
1.Mitigation of harm in the event of disaster (ensuring safety)	Earthquake	Damage to buildings and harm to people in buildings - Structural damage - Damage to key facilities - Damage to elevators - Falling of ceilings likely to cause damage - Falling of air-conditioning supply outlets - People being stuck in elevators	- Structural earthquake resistance surveys - Key equipment earthquake resistance surveys - Repair policies and countermeasure construction - Measures to prevent falling - Installation of functions to prevent people being stuck	 BOX Wall
	Flood damage	Building flooding, flood damage to key electrical facilities	Flood prevention measures (change to flood doors, installation of BOX walls, etc.)	 Flood door
	Strong winds	Falling airborne constructions and abandoned items	- Surveys of abandoned items on rooftops and countermeasures - Inspections of outdoor constructions and countermeasures	 Emergency inspection checklist
2.Securing functions after a disaster occurs		Loss of functionality of key facilities - Electric power sources - Water supply	- Increase to capacity of fuel tanks for emergency power generators - Installation of BCP outlets for tenants (office buildings) - Measures to use water remaining in water tanks	
3.3. Support for recovery activities		Damage to key rooms and loss of functionality Structural damage ⇒ Assessment of ability to use facilities	- Power sources for use in blackouts - Prevention of falling ceilings - Emergency ventilation and toilet measures - Building safety assessment support system - Preparation of emergency inspection checklists	

Condominiums

Tokyu Community Corp. offers a disaster countermeasure support service for residents' management associations, to ensure that residents in condominiums can live more safely and securely, and in greater comfort.

Enhancing anti-disaster capabilities

In order to enhance anti-disaster capabilities, we hold seminars and stockpiling experience events for residents of condominiums. We have also prepared and distributed the “First Steps for Condominium Disaster Prevention BOOK,” in order to ensure a certain level of understanding among people getting involved in condominium disaster prevention for the first time, and to enable them to spread knowledge of their understanding among other residents.



Briefing for residents

Introduction of battery service available free-of-charge in the event of disaster

Tokyu Land Corporation and Tokyu Community Corp. have introduced “Juren,” a mobile battery rental service equipped with storage batteries, at the “BRANZ” condominiums, to contribute to securing sources of electricity for important mobile devices to enable residents to contact family members and obtain necessary information even in the event of a disaster. In a disaster or other emergency, “Juren” is equipped with a system that will automatically switch to a “disaster response mode” to enable residents to use it free of charge. This means residents will be able to charge their smartphones, an important means of communication, and will also facilitate the supply of power to radios, torches, etc., with attached outlets for home use.

Senior housing

At “Grancreeer,” a senior residence managed by the Group, we are strengthening our disaster prevention measures, including preparing stockpiles, holding study sessions, and regular evacuation drills.

Regular disaster prevention drills (reporting, firefighting, evacuation)

At Grancreeer, we offer residents safety and security by holding regular disaster prevention drills, covering everything from large-scale drills at the residence with attendance from the responsible fire station, to firefighting drills by residents and staff.

Preparations for disaster (supplies and stockpiles)

At all residences, we have prepared stockpiles of emergency food, emergency generators, and assemblable toilets for use in the event of a disaster, and elevators are also usable even in blackouts and other emergencies. We have also installed automated external defibrillators (AEDs), and we conduct related drills. We have set a level of three days' worth of emergency food as the minimum level of stockpiles, and have prepared stockpiles for all residents and staff.

Ensuring communications

A basic aspect of disaster countermeasures is ensuring a means of communication. When telephones cannot be used, we will use alternative means of communication (disaster prevention radios), and work to quickly and accurately gather information through coordination between each residence and TOKYU E-LIFE DESIGN Inc. head office, as well as between each residence.



Mini disaster prevention drill

We conduct firefighting equipment inspections and fire extinguisher usage drills.



Disaster prevention equipment operation drill

Experience in a vehicle simulating an earthquake and a smoke house (in presence of fire station), and experience of earthquake and fire smoke with people who have experienced them



AED training

We hold AED usage training for emergencies using dummies.

Disaster business continuity planning (BCP)

The Group has formulated action plans related to business continuity in the event of disaster. These plans establish matters such as lines of command and the division of responsibilities for business continuity in the event of a disaster, thus establishing a system to minimize the impact of disasters. In order to enhance the effectiveness of our business continuity planning (BCP), we have also established Business Continuity Management Regulations, and we take steps to enhance the level of these efforts by implementing the PDCA cycle in normal times and conducting drills.

In particular, we have established “crisis management response,” focusing on earthquake countermeasures, as a priority risk for the Group to address, and we are focusing on strengthening our BCP. Specifically, Tokyu Land Corporation conducted an integrated company-wide earthquake drill for the first time, in which all employees participated in a series of action drills covering all processes, from identifying the status of damage at each facility, through reports on the status of damage to each business division, and information consolidation at the company-wide disaster taskforce. We developed a dedicated tool for visualizing the status of damage, which was found to be an issue in the drill, contributing to reducing errors in the communication of information and lost time spent on reports. Going forward, in anticipation of conducting integrated training across the entire Group, we will take steps to enhance the level of earthquake drills at each Group company, as part of our aim to be a group with strong resilience toward disasters.

Initiatives for coexistence with local communities

Coexistence with the local community in the Greater Shibuya area

In the “Greater Shibuya area,” the Tokyu Group is promoting community planning in Shibuya from the dual perspectives of urban development and initiatives to enhance the appeal of the area.

Area management around Shibuya Station

Tokyu Land Corporation is promoting sustainable area management through Shibuya Ekimae Area Management Association, established in August 2015.

Based on special rules approved by the Tokyo Advertising Council, we have created a space for outdoor advertising in the public space outside Shibuya Station, and are using the proceeds from this space for public-interest activities, such as stimulating the local economy and cooperating with clean-up efforts. We are also working to enhance the appeal of the area through collaboration between the government and the private sector based on the theme of “Move Shibuya with a playful heart. SHIBUYA +FUN PROJECT,” and we are actively participating in festivals and other activities with the local community.



Activity area for Shibuya area management



Participation in a festival

Solving issues in urban logistics and transportation

Shibuya Fukuras

“ESSA” cargo handling site

In the central area of Shibuya on the south side of “SHIBUYA MARK CITY,” new rules for cargo handling have been established, with the aim of creating an area that is easy to enjoy on foot. Congestion caused by the parking of delivery vehicles was an issue, owing to the large amount of foot traffic and narrow roads in the area. Under these circumstances, we created “ESSA,” a local cargo handling site, on the second underground floor of SHIBUYA FUKURAS, in addition to parking meters for cargo installed on Plaza-dori. By reducing cargo handling above ground, we have protected the safety of pedestrians and created an area that is easy to enjoy on foot.



Local cargo handling site “ESSA”



Image of local cargo handling

Express bus terminal

At the bus terminal on the first floor of “SHIBUYA FUKURAS,” in addition to buses on regular routes, airport limousine buses traveling between Haneda and Narita airports also arrive and depart from next to facilities that support tourism. Truly, it acts as the entrance hall for tourists visiting Shibuya, both from within Japan and overseas.



Full view of SHIBUYA FUKURAS



Bus terminal

Conducting an environmental education program in elementary schools in Shibuya

Tokyu Fudosan Holdings conducts an environmental education program as part of “Shibuya Future” exploratory classes in public elementary and junior high schools in Shibuya. To date, we have conducted this program at Kakezuka Elementary School (Ebisu, Shibuya), Sarugaku Elementary School (Daikanyama, Shibuya), Sasazuka Elementary School (Sasazuka, Shibuya), and other schools, and we intend to continue providing ongoing support for environmental education at public elementary and junior high schools in Shibuya. Through this initiative, we aim to support the development of “autonomous learners who actively participate in global society,” in line with the aim of Shibuya Ward, while also creating opportunities to contribute to awareness of environmental issues among future generations and action to create a sustainable society as an environmentally advanced company.



Image of a class

Agreement on community planning with Shibuya Ward

The Group is promoting community planning in cooperation with Shibuya Ward.

Conclusion of “Comprehensive Collaborative Agreement on Local Disaster Prevention in Shibuya Ward” with Shibuya Ward

Tokyu Land Corporation and Shibuya Ward have collaborated in various fields to enhance the urban value of Shibuya, including large-scale redevelopment focusing on the likes of zone reorganization and shared use of facilities, as well as participation in and cooperation with local events, with the aim of solving issues in the area. To express our gratitude to the local community and local people, and further contribute to a bright future for Shibuya, Tokyu Land Corporation concluded a “Comprehensive Collaborative Agreement on Local Disaster Prevention in Shibuya Ward” with Shibuya Ward. Both parties will work to enhance local disaster prevention capabilities in Shibuya, through collaboration between the government and the private sector.



Agreement signing ceremony

In June 2024, Tokyu Land Corporation held the first joint exhibition for disaster prevention awareness utilizing drones for disaster prevention, in a collaboration between Shibuya Ward and Tokyu Land Corporation, at the “FY2024 Shibuya Ward General Drill, Shibuya Disaster Prevention Caravan,” held by the Shibuya Disaster Prevention Action Committee. It was a fun hands-on disaster prevention drill, where anybody could easily participate, jointly held by independent disaster prevention organizations and Shibuya Ward, which have continuously engaged in disaster prevention activities in the local community.



Image of the Shibuya Disaster Prevention Caravan

Start of initiatives to strengthen disaster resilience by Shibuya Ward and Tokyu Community Corp.

In October 2024, Tokyu Community Corp. concluded a “Joint Research Agreement,” aimed at solving issues such as residential damage certification surveys when disasters occur through mutual collaboration with Shibuya Ward. Based on the conclusion of this Joint Research Agreement, Tokyu Community Corp. is working on research aimed at speeding up “residential damage certification surveys” and the “issuance of disaster victim certificates,” to enable local residents to return to “normal, everyday life” as soon as possible after disasters. In this way, we will contribute to making Shibuya a “flexible and tough” town, in line with the aim of Shibuya Ward.



Agreement signing ceremony

Coexistence with the local community in the Urban Development Business

Offices that are considerate of the people working there and the environment, commercial facilities that act as landmarks for the area, and urban development projects that combine these elements. We envision an urban area that is appealing for the people that live there, work there, and spend time there, and we are focusing on creating new “stimulation.”

Good urban land development and area management in the Ofuna area

Ofuna Station is a terminal station used by approximately 190,000 people per day, located on the border of Kamakura and Yokohama in Kanagawa, but progress on the development of urban infrastructure was slow in the area around the station. Issues included the narrow bus terminal, making turning difficult, the lack of a taxi space, aging public bicycle parking lots and wooden buildings, and insufficient open space required in the event of disaster. As a result of a redevelopment project in which Tokyu Land Corporation participated in 2014, the large commercial facility “GRAND SHIP” and the residential building “BRANZ Tower Ofuna” opened in 2021, bringing new stimulation to the area. Tokyu Community Corp. participated in area management as part of its property management operations, promoting exchange with the local community and community development that integrates residential and commercial properties.



Full view of facility



Disaster prevention drill



Creation of stimulation through event

Promotion of sustainable community development in the Toyosu area

Tokyu Land Corporation has also been focusing on area management activities in major complex development centered on “BRANZ Tower Toyosu,” a new condominium building in Toyosu, Koto, Tokyo. By utilizing green spaces and promenades on this site to hold events in collaboration with existing local organizations, we are contributing to creating ongoing stimulation in the local community, and further stimulating and enhancing the value of the Toyosu area.



Event in collaboration with the local community (Toyosu Suisai Cinema)

Local community exchange in BRANZ City Hongodai

At “BRANZ City Hongodai,” a condominium building with a total of 458 units in Sakae, Yokohama, we have introduced a “community support program” aimed at ensuring the spread of the community utilizing common-use facilities as spots for exchange between residents. We are creating a mechanism in which, not only do we support free activities between residents, but we also collaborate with municipal associations and organizations active in the local community to create opportunities for exchange with the local community.



BRANZ City Hongodai



On-site event

Solving urban issues in “Smart City Takeshiba” in the Takeshiba area

Tokyu Land Corporation is engaged in the “Smart City Takeshiba” smart city project in areas where Takeshiba Area Management, a general incorporated association, is active. We are promoting initiatives based on this project’s selection as a “smart city implementation support project” led by the Ministry of Land, Infrastructure Transport and Tourism in FY2020, “ProjectPLATEAU,” and “Smart City Tokyo,” led by Tokyo Metropolitan Government. In Japan, it is forecast that there is a 70% probability of an earthquake occurring directly underneath Tokyo within the next 30 years (as of 2020), meaning that strengthening disaster prevention capabilities is a pressing issue. We aim to use real-time disaster prevention information sharing and disaster simulations based on digital twinning to solve issues in the Takeshiba area, by combining Tokyu Land Corporation’s knowledge of urban development and area management with SoftBank’s technology.



Measures to accept stranded people utilizing digital twinning



Using signage to increase the flow of foot traffic

Coexistence with the local community in the Renewable Energy Business

Since 2014, Tokyu Land Corporation has been engaged in a Renewable Energy Business, which is environmentally friendly, with the aim of resolving social issues through our business activities. As a comprehensive developer, we leverage our knowhow from pursuing large-scale development efforts with the understanding of local communities to develop solar power plants, wind power plants and so forth across Japan, while also submitting proposals for the introduction of renewable energy to local regional governments promoting onsite and offsite power purchase agreement (PPA) models, etc. In this way, we are doing our part for the realization of a sustainable society.

Introduction of renewable energy at public facilities in Bunkyo, Tokyo

Tokyu Community Corp. collaborated with ReENE Co., Ltd., a Group company that operates an electricity retail business, to conclude an electricity supply and demand agreement based on ReENE’s “Effectively Renewable Energy Plan” at three facilities among “the Bunkyo multi-purpose gymnasium and six other sports facilities,” for which the designated manager is the Bunkyo Sports Promotion Consortium, in which we participate as a member organization. As a result, in April 2024, we converted the electric power used in these facilities to renewable energy.



Introduction of solar power generation facilities at schools in Yokohama, Kanagawa

Based on our submission to a public call for proposals, in February 2023, Tokyu Land Corporation was selected as an operator to introduce PPA-based solar power generation equipment in 53 elementary, junior high, high and special assistance schools in Yokohama City. We introduced solar power generation facilities and storage batteries, enabling schools to use power during the day, and store excess electric power in storage batteries. At night and when it is raining, schools can use electric power from the storage batteries, facilitating the reduction of approximately 1,780,000 kg-CO₂ emissions per year, equivalent to a reduction of approximately 26% compared with previous levels.

Furthermore, on weekends and holidays, these facilities supply electric power to commercial facilities and hotels in the city, making the maximum possible use of electric power generated from renewable energy within the local community. These facilities can also function as emergency power sources, including the use of emergency outlets and storage batteries to charge computers and cellphones in the event of a disaster.

“Local production and local consumption” of renewable energy in Fukushima

In August 2022, Tokyu Land Corporation began a “local production and local consumption” initiative to supply renewable energy from within Fukushima to users in the same prefecture. We supply electric power generated at the “ReENE Aizu Solar Power Plant” (4.7MW) in Fukushima (Aizubange, Kawanuma) to users of electric power in the prefecture through specified wholesale supply, providing them with non-fossil value. We intend to return part of the profits to the local government in the area where the power plant is located, in the form of “regional revitalization funds.” Based on the “Fukushima Prefecture Locally Produced Renewable Energy Electric Power Utilization Expansion Project,” in this initiative, we aim to utilize a “Good Around” service to achieve the following: (1) expansion of the use of renewable energy in the prefecture, (2) decarbonization of stores and factories, and (3) revitalization of the local community in the area surrounding the power plant.



Coexistence with the local community through TENOHA

In areas around Japan where it operates its businesses, Tokyu Land Corporation is working to solve regional issues and revitalize each local community, while also achieving coexistence with local communities, by utilizing existing facilities as regional assets and resources and making use of environmentally friendly construction. We use “TENOHA*” as the name for facilities that act as the site or stage for these activities.

* “TENOHA” is a portmanteau of the Japanese words for “palm of the hand” and “leaf.” It expresses the idea that the facilities are like large trees, and new lifestyles are like a multitude of leaves, with the hands that create things overlapping and spreading out like leaves, and that these facilities will be places for nurturing people, goods, and businesses for new eras.

TENOHA Matsumae

In the town of Matsumae, Hokkaido, we have been operating the “ReENE Matsumae Wind Power Plant,” an onshore wind power generation business, since 2019. In December of that year, we concluded an agreement related to the “promotion of the Renewable Energy Business and regional revitalization.” Subsequently, we have collaborated with Matsumae municipal government to revitalize the local community and implement community planning, and we have promoted sustainable community planning since March 2023, when we jointly established the “Smart Shrink SX Vision.” The Company has positioned Matsumae as an important site for the wind power generation business, and we have established a site for promoting community planning aimed at coexistence with the local community. We are also implementing initiatives to help members of the local community feel the value of wind power generation in their lives, including classes at elementary schools, painting pictures on wind turbines, and supplying electric power generated from the wind for local festivals.



TENOHA Matsumae

TENOHA Higashi-Matsuyama

「TENOHA “TENOHA Higashi-Matsuyama” (Higashi-Matsuyama, Saitama) is a building created by renovating an existing restaurant in “ReENE Solar Farm Higashi-Matsuyama,” which utilizes solar sharing (solar power generation on agricultural land). This facility features demonstration exhibitions of the latest technology, and a combined café and coworking space where visitors can try produce grown at a solar farm.



TENOHA Higashi-Matsuyama

TENOHA Noshiro and TENOHA Oga

At “TENOHA Noshiro” (Noshiro, Akita) and “TENOHA Oga” (Oga, Akita), we create spaces to “nurture people, goods, and businesses” by renovating existing facilities in collaboration with partners in the local community. We will focus on creating facilities that contribute to regional revitalization, through the collaborative management and mutual use of each facility. Through collaboration with partners such as Hokuto Bank, Ltd. and National Institute of Technology, Akita College, we provide space for exchange within the local community, coworking spaces, and shared offices, utilizing schools and offices near stations.



TENOHA Noshiro



TENOHA Oga

TENOHA Daikanyama

“TENOHA Daikanyama” in ForestGate Daikanyama (Shibuya, Tokyo) is made up of a cafe and event space. With a focus on providing a sustainable lifestyle experience, it serves as a site of activity that bridges the local community and the city in cooperation with business operators who conduct circular economy activities and the local government. While supplying points of contact with sustainable endeavors to consumers, we will link up with various stakeholders to realize a circular economy. In a manner befitting the building’s status as a site for these activities, it is a two-story wooden building that utilizes building materials harvested from thinning in the village of Nishiawakura in Okayama Prefecture, which contains a forest targeted by Tokyu Fudosan Holdings for preservation, and has been built in a way that will enable the timber to be reused when it is deconstructed. The design is based on the theme of the global environment, and was overseen by SUEP., which focuses on environmentally friendly architectural designs for a new era of coexistence between nature and buildings.



TENOHA Daikanyama

TENOHA Tateshina

At “TENOHHA Tateshina” in TOKYU RESORT TOWN TATESHINA (Chino, Nagano), we aim to achieve true “coexistence with the environment” through co-creation based on facing the “regional environment” and the “natural environment.” For many people, there is still a sense of the “extraordinary” about the “environment,” but we opened this facility to create value “in collaboration with the local community” and “with consideration for the environment,” as well as to be a site for sharing information, to enable visitors to the town to change their awareness of the environment to the “everyday” by the time they return home. We use thinned wood from within the town for all wall surfaces and furniture in TENOHHA Tateshina, and it is designed in a way that lets visitors experience nature first-hand. Local lumbermills and workshops cooperated with us to make these furnishings, and we successfully collaborated with the local community through the use of this wood. In our hotels and dining facilities, we are also engaged in multiple “initiatives to connect regions through food” that utilize our expertise as a company that promotes the environment.



TENOHA Tateshina

> [TENOHHA](#) [Special Website](#) | [Tokyu Land Corporation](#) [\[Japanese\]](#)

ReENE ÉCOLE

“ReENE ÉCOLE is an environmental education program, the name of which was created by combining the brand name of Tokyu Land Corporation’s Renewable Energy Business “ReENE” with ÉCOLE,” meaning school in French, and it incorporates the meaning of a “place of learning that values the local community and the global environment.” At places such as “TENOHHA,” facilities for coexistence with the local community that we operate across Japan with the objective of solving issues in local communities and regional revitalization, we hold hands-on events where participants can learn about environmental conservation and the utilization of renewable energy. Children from regions with power plants and elsewhere throughout Japan can have fun while learning about environmental problems, with a focus on renewable energy.



ReENE Matsumae wind farm tour

Initiatives for exchange with local communities at stores, etc., with strong regional ties

At the Group's stores, etc., we are engaged in various initiatives for exchange with local communities with strong regional ties.

Creation of real-estate agents open to the local community

We use signage at some TOKYU LIVABLE INC. stores to provide local information, etc., such as notifications from local governments and information about well-known tourist attractions, in collaboration with administrative agencies, utilizing the high visibility of these stores' locations in front of major stations. As part of our aim to operate stores with roots in local communities, we also sponsor and make donations to regional events.



Signage at a store

Exchange with the local community at “Q’s Farm,” an urban vegetable garden

At “Amagasaki Q's Mall” (Amagasaki, Hyogo), we are promoting the “GrinGreen Project” to foster exchange with the local community through events related to plants. We have developed an area of unused green land covering approximately 300m2 on the site as “Q’s Farm,” where we hold agricultural events and events in collaboration with the local community. We aim for it to be a place where visitors can experience farming, food, and flowers, and come into contact with nature, enabling them to feel a connection with the region.



“GrinGreen Project” for exchange with the local community at Amagasaki Q's Mall

Joint holding of traditional local events and facility summer festivals

The “Mandoro Fire Festival” is a traditional festival in Kayano, Minoh, Osaka, where “Minoh Q's Mall” is located. In August 2022, this festival was held jointly with the Q's Summer Festival planned by Minoh Q's Mall, with approximately 3,000 people attending. There was a procession of lanterns and torches along the banks of the Senri River. Through this initiative, we collaborated with members of the local community to create a vibrant festival on a large scale.



A local traditional summer festival held jointly with an event at a facility

Creation of opportunities for exchange with the local community at Kawasaki Daishi Park

At Kawasaki Daishi Park, where ISHIKATSU EXTERIOR INC. performs designated management, we held “DAISHI☆NIKKORI☆TONTOKO TOWN,” where we operated a virtual town, mainly for children attending elementary schools in the local community, and participants could learn about social systems by experiencing activities such as working, paying tax, and consumption. We collaborated with parties in industry, academia, government, and the private sector, including local government and companies, as well as a university with expertise related to children’s towns around the world, and we will continue to hold this event in the future.



Kids event at Kawasaki Daishi Park

Project for the future of the city, as created by students, in Kyoto

Tokyu Fudosan Holdings and NATIONAL STUDENTS INFORMATION CENTER CO., LTD. held the “Student Mirai Community Project,” a paid workshop for thinking about social issues with students, based on the “Collaborative Agreement on Enhancing Student Life in Kyoto, a City of Universities and Students,” concluded with Kyoto City.

In FY2023, 15 university students in Kyoto created a digital book based on interviews with former exchange students working in Kyoto. They explored topics they wished to learn about, such as why the exchange students chose to study abroad in Kyoto and why they found work at companies in Kyoto, the motivation for their work, and their aims for their future lifestyle, and created a realistic guide with content that students really want to read. At the same time, they also created interview videos and a behind-the-scenes video, with the potential for sharing overseas.

Sponsoring the Kyoto Marathon

As part of the Tokyu Fudosan Holdings Group's commitment to promoting sustainability, NATIONAL STUDENTS INFORMATION CENTER CO., LTD., sponsored the Kyoto Marathon 2025, has installed 150 clean boxes bearing the group's logo along the course. Going forward, the group will continue to work together to promote the group's corporate activities in Kyoto City, collaborating with various government events and schools.

Class held by an employee and tour of a power plant

Agreement Related to Sustainable Community Planning Through the Use of Renewable Energy in Ishikari, Hokkaido

Tokyu Land Corporation concluded an “Agreement Related to Sustainable Community Planning Through the Use of Renewable Energy” with Ishikari City, Hokkaido, in March 2024. Both parties will utilize a “FY2024 Regional Decarbonization Transition and Renewable Energy Promotion Grant” to jointly promote an onsite PPA project. In this project, we will create two solar power plants in an RE zone in Ishikari, and directly supply electric power generated from renewable energy to data centers in areas with industrial clusters. This onsite PPA project will contribute to the regional utilization of renewable energy and the reduction of CO₂ from data centers, and special frames that are highly efficient even in areas with heavy snowfall are expected to maximize the amount of power generated and even spread to other regions.



Agreement signing ceremony



RE zone (aerial photograph)

Joint research agreement concerning disaster certification with Kitahiroshima City, Hokkaido

In October 2022, Tokyu Community Corp. concluded a joint research agreement aimed at solving issues such as residential damage certification surveys when disasters occur with Kitahiroshima City in Hokkaido.

In order for victims of disasters to receive public support for rebuilding their lives, etc., residential damage certification surveys are essential for the issuance of disaster victim certificates by municipalities when disasters occur, but the long time required for surveys owing to large numbers of surveys and other factors has become an issue. Now, with the conclusion of this agreement between the Company and Kitahiroshima City, we aim to make the issuance of disaster victim certificates faster and contribute to the prompt rebuilding of people's lives, by speeding up residential disaster certification surveys, including the utilization of the Company's expertise from day-to-day building surveys by municipalities, such as the establishment of specific methods for the utilization of the results of building surveys conducted by the Company by municipalities.



Joint research agreement signing ceremony

Conclusion of comprehensive collaborative agreement related to the creation of an all-season international resort with Kutchan Town, Hokkaido

Tokyu Land Corporation and Kutchan Town in Hokkaido concluded a comprehensive collaborative agreement related to the creation of an all-season international resort, on the occasion of the 50th anniversary of the town's declaration of itself as a town of skiing. In Kutchan, Tokyu Land Corporation operates “Niseko Tokyu Grand HIRAFU,” one of the largest ski resorts across all mountains in Niseko. As the operator of a representative ski resort of the area, we concluded this agreement with the aim of cooperating with Kutchan Town to contribute to enhancing the value of the Niseko area, in order to develop an environment where members of the local community, visitors to the ski resort, and employees can spend better time.

Further regional revitalization is expected in Kutchan, as the town looks forward to the extension of the Hokkaido bullet train in FY2030 and the opening of an expressway. We will engage in mutual collaboration across a wide variety of fields, including consideration for the environment, measures to address regional issues, and collaboration with urban areas, as we aim to create a sustainable all-season international resort that is also loved by the local community, based on our vision for a next-generation resort.



Comprehensive collaborative agreement signing ceremony

Collaborative agreement for the promotion of nature positivity with Nasushiobara City, Tochigi

As part of our nature positive initiatives aimed at restoring losses in biodiversity, a foundation of our society and economy, based on the “2050 Sustainable Vision for Nasushiobara ~Declaration of Environmental Strategy Action~” declared by Nasushiobara City in Tochigi, Tokyu Land Corporation has concluded a collaborative agreement with the objective of contributing to the achievement of a “sustainable environmental city” and the “enhancement of regional brand strength,” by working to simultaneously achieve all targets through synergies based on mutual collaboration between initiatives aimed at achieving a decarbonized society (carbon neutrality) and initiatives aimed at transitioning to a circular economy. At the resort town complex “Tokyu Nasu Resort,” the Group will offer visitors time to relax through leisure activities such as golf and hot springs and accommodation experiences, while also contributing to solving regional issues in the Nasu area.



Collaborative agreement signing ceremony

Promoting the development of a region where people can continue to live in safety and peace through management operations with Itabashi Ward, Tokyo

In June 2024, Tokyu Community Corp. concluded an “Agreement Related to the Protection of Local Residents, etc., and Regional Development” with Itabashi Ward, Tokyo, with the aim of achieving regional development through mutual support to ensure that residents of Itabashi Ward can “continue to live forever with peace of mind in the town where they are used to living.” Through this collaboration, both parties will promote the creation multi-layered support systems for local residents, as well as the enhancement of local welfare services and the creation of society based on coexistence with the local community.



Agreement signing ceremony

Agreement related to creative collaboration on collaborative projects with Minato Ward, Tokyo

In March 2024, Tokyu Land Corporation concluded an agreement related to creative collaboration on collaborative projects with Minato Ward, Tokyo. The conclusion of this agreement, which focuses on the utilization of a corporate network with Minato Ward and collaboration with regions throughout Japan, is the first of its kind for a real estate developer.

The Group and Minato Ward have collaborated in various fields centered on “TOKYO PORTCITY TAKESHIBA” (Kaigan 1-chome, Minato, Tokyo), which is operated by the Company, including the revitalization of the surrounding area, events to promote the development of the islands region, disaster prevention, education, and local transportation.

The Company also has a wide-ranging corporate network covering various business domains and we have built strong ties with local governments throughout Japan through the Renewable Energy Business, in which we operate more than 100 projects nationwide, and other efforts. Accordingly, we have a strong affinity with the basic stance of Minato Ward, which is utilizing the strength of collaboration with companies and regions across Japan for the public administration of the ward. Through the conclusion of this collaborative agreement, Tokyu Land Corporation and Minato Ward will cooperate to create new value for the local community by further promoting collaboration originating in TOKYO PORTCITY TAKESHIBA, while also creating collaborative projects that utilize Tokyu Land Corporation’s extensive corporate network and ties with regions across Japan.



Agreement signing ceremony

Agreement with Tsuzuki Ward, Yokohama, aimed at creating a town where people can experience “connection,” “vitality and attraction,” and “peace of mind”

In order to solve issues in the local area, further revitalize the local area, and enhance services for residents of the ward, Tokyu Land Corporation and TOKYU LAND SC MANAGEMENT CORPORATION concluded a collaborative agreement with Tsuzuki Ward, Yokohama, which celebrated the 30th anniversary of the ward system in 2024, concerning areas such as support for raising children, international exchange and the coexistence of diverse cultures, disaster prevention and mitigation, SDGs and decarbonization promotion, solutions to local issues in the area of the town center, and revitalization of the area, centered on the commercial facility “Northport Mall” (Tsuzuki, Yokohama, Kanagawa), which is operated and managed by these companies.



Agreement signing ceremony

Comprehensive collaborative agreement related to a Regional Circular and Ecological Sphere with Chino City, Nagano

In March 2022, Tokyu Land Corporation, Tokyu Resorts & Stays Co., Ltd., Chino City, Nagano, and the Greater Suwa Area Decarbonization Innovation Association concluded a comprehensive collaborative agreement intended to contribute to carbon-neutral community planning through the creation of a sustainable, circular, and ecological decarbonized society (Regional Circular and Ecological Sphere). Chino City previously supported the establishment of “MORIGURASHI” activities promoted by Tokyu Land Corporation and Tokyu Resorts & Stays Co., Ltd. With this agreement, we aim to contribute the development of a carbon neutral community through the creation of a “Regional Circular and Ecological Sphere (sustainable, circular, and ecological decarbonized society),” by having the four parties leverage the expertise they have developed through their activities to date and their foundations in business activities rooted in local communities to strengthen mutual collaboration and cooperation.



Comprehensive collaborative agreement signing ceremony

Comprehensive collaborative agreement aimed at liveable community planning with Fujimi Town, Nagano

Tokyu Land Corporation has concluded a comprehensive agreement related to regional revitalization with Fujimi Town, Nagano. Under this agreement, we will promote activities based on an understanding of social issues, including further promoting the health of residents of Fujimi, and holding a joint demonstration experiment to utilize data to extend healthy lives.



Comprehensive collaborative agreement signing ceremony

Agreement with Ibaraki City, Osaka to cooperate in the event of a major disaster

In January 2024, Tokyu Land Corporation concluded a green agreement related to usage as a primary evacuation center in the event of a disaster with Ibaraki City, Osaka. Based on this agreement, part of the LOGI'Q Minami Ibaraki site will be opened to the local community as a primary evacuation center in the event of a major disaster. Furthermore, this site's power plant has storage batteries, and a system is in place whereby, in the event of a major disaster, electric power for use by the primary evacuation center can be supplied from the rooftop power plant. Some renewable energy can also be used in the event of a blackout, meaning that this facility combines the use of renewable energy with BCP measures.



Full view of LOGI'Q Minami Ibaraki

Comprehensive collaborative agreement aimed at solving local issues and regional revitalization with Amagasaki City, Hyogo

Tokyu Land Corporation and “Amagasaki Q's Mall,” a commercial facility operated and managed by TOKYU LAND SC MANAGEMENT CORPORATION, have concluded a comprehensive collaborative agreement with Amagasaki City, aimed at solving local issues, further regional revitalization, and enhancing services for local residents. A signing ceremony was held in November 2022, at “Q's park” on the second floor of Amagasaki Q's Mall. This is the third Q's Mall facility to conclude a collaborative agreement with a local government, after Abeno Q's Mall and Morinomiya Q's Mall Base. Q's Mall aims to strengthen collaboration with local communities, and ensure that its facilities are loved and supported by members of those communities.



Collaborative agreement signing ceremony

Community Contribution

Community investments

1. Covering defined focus areas

(1) Social Contributions through The Tokyu Foundation

We contribute to improving the welfare of local communities, promoting international goodwill, and promoting culture and the arts through The Tokyu Foundation. In the field of culture and the arts in particular, we have honored and provided grants to 140 talented newcomers and people who are engaged in creative and outstanding artistic activities in the community.

① Environment

- We support and subsidize activities for environmental awareness through research, testing and studies, symposiums, concerts, publications, and other activities related to the global environment, and works to spread awareness.
- Grants for "basic research, applied research, and research for environmental improvement plans on environmental cleanup of the Tama River and its basin" for academic researchers and the general public

② International Exchange

- We provide scholarship grants without repayment obligation to foreign students from Asia-Pacific countries studying or researching at graduate schools in Japan, subsidies for travel expenses to attend academic conferences in Japan, and subsidies for medical expenses. Scholarships have been granted to approximately 1,000 students over the past 45 years.
- Communication activities including regular meetings, study tours, and social tours for scholarship recipients

③ Culture and Arts

- The "Gotoh Memorial Culture Prize" is awarded to selected young talents with high potential for future growth in the fields of opera and fine arts, and subsidizes the cost of one year of overseas training. Providing opportunities and subsidies to present the results of their training upon their return to their home countries
- Subsidies for opera performances.

(2) Other social contributions

① Culture and Arts

- TOKYU LIVABLE, INC. Ltd. holds the Livable Classical Concert every year. Through a program that incorporates the topic of the classical music world of the year, we are working to spread classical music and support the activities of the orchestra. It will be held for the 35th time in 2023, and has been enjoyed by a total of about 70,000 people so far.

② Sports

- Tokyu Land Corporation and Tokyu Resorts & Stay, Inc. hold the "Summer Vacation Junior Golf Lesson," a free lesson event for elementary school students, every year with the support of the Japan Professional Golfers' Association and other organizations. Fifty elementary school students and 32 parent-child pairs, regardless of golf experience, are invited to participate in the event, where lesson instruction is provided by professionals. The program promotes social moral education by helping children develop a sound body and improve their skills, and by educating them on the manners and sportsmanship necessary for social life through the promotion of golf.
- TOKYU LIVABLE, INC. has concluded an official partnership agreement with the Japan Para Sports Association (JPSA). Tokyu Livable supports athletes who inspire us through sports and engages in support activities toward JPSA's goal of "a society where everyone can enjoy the value of sports."

③ International Exchange Field

- NATIONAL STUDENTS INFORMATION CENTER CO., LTD. sponsors the "Nasic Cup Japanese Speech Contest" organized by the Student Support Center, a general incorporated foundation. The purpose of the contest is to deepen understanding of Japanese culture and language, and to strengthen friendly relations between Japan and Vietnam.

2. Community investment focus areas linked to the company's business strategy

Urban Infrastructure Improvement

Tokyu Land Corporation is promoting urban development projects in line with the priority strategy of producing attractive cities in its long-term management policy for fiscal 2030. In particular, large-scale redevelopment projects are contributing to the improvement of local urban infrastructure by enhancing disaster prevention functions such as furloughs in the event of disasters, improving road networks by replacing trunk roads, and improving public transportation facilities by upgrading bus stops and other facilities. In particular, we have positioned the area centering on Shibuya Station as the "Greater Shibuya Area," which is the Group's key location, and are developing and operating various commercial facilities and office buildings, in addition to redevelopment projects to enhance the circulation around the station, thereby contributing to improving the international competitiveness of the city.

Area Branding

Based on the concept of "future sharing," in which we share the "future" with all people, we are developing area branding to enhance the attractiveness of the city through activities such as startup co-creation, cooperation with local leaders in Shibuya, and area management. For example, we are actively participating as the secretariat of the Shibuya Ekimae Area Management Association, and are working with the public and private sectors under the theme of "Let's move Shibuya with a playful spirit. We are working to make the Shibuya area more attractive through public-private partnerships under the theme of "Let your playful spirit move Shibuya.

Cleanup activities

In Shibuya, we participate and cooperate in a wide range of community activities, such as local festivals, volunteer cleanups, and events, in an effort to enliven the town. For example, in cleanup activities, we regularly conduct volunteer cleanups before work in cooperation with various partners, including our employees, local residents, neighborhood workers, and entrepreneurs.

Child Development

Supporting crime prevention for elementary school students

Tokyu Land Corporation and TOKYU LAND SC MANAGEMENT are running the "Smile Project" to revitalize the commercial facilities they operate in cooperation with the local community.

Q's Mall, whose brand slogan is "The town is generous. The people are cheerful," is collecting points from Q's Mall point card members to "use in the community to give security buzzers to local first graders!", and is making "Q's Mall original security buzzers" and donating them to first graders at elementary schools around the facility every year. The initiative began in 2018, and by 2023, 24,749 units have been donated to help children with crime prevention.

In response to the request, "We want local children to experience the wonder of sports more!", the company is implementing various projects that will lead to the revitalization of the community, such as donating "physical education equipment" to elementary schools around the facility.



Q's Mall Original Personal Safety Alarms

Junior Golf Lessons: Building healthy bodies and improving golf skills and manners in children

Tokyu Land Corporation and Tolyu Resorts & Stay Inc. are holding "Junior Golf Lessons" for elementary school students with the aim of building healthy bodies and improving golf skills and manners in children. This lesson event for elementary school students is held as a place to expand the base of junior golfers and to nurture promising golfers. (Photo shows the event held at Kawasaki International Ikuta Ryokuchi Golf Course in 2023)



Participants gathered



Golf lesson

3.Community investment for developing startup companies in Shibuya

Tokyu Fudosan Holdings Corporation and Tokyu Land Corporation established two programs with total investment of 5 billion yen for financially vulnerable start-up companies.

Community Contribution Activities

Contributing to communities in the tourist haven of Palau

For nearly three decades Tokyu Land Corporation through its management of the Palau Pacific Resort has continually worked on environmental conservation, the passing down of cultural traditions, the creation of employment opportunities and development of infrastructure in Palau. More than 80% of the Palau Pacific Resort's staff is hired from Palau and Tokyu Land Corporation gives back to the local community through the creation of employment opportunities and developing human resources qualified for working in the hospitality industry.



Palau Pacific Resort

Continuing to support disaster-stricken areas in the recovery effort

The Group has continued to provide assistance toward the recovery effort of the Great East Japan Earthquake since 2011 by utilizing its network of resources.

Tokyu Land Corporation has established a volunteer leave program that enables employees to take up to five days of leave per year in order to take part in volunteer activities in support of the reconstruction effort from the Great East Japan Earthquake. Additionally, Tokyu Land Corporation dispatches personnel around once or twice per month to attend local meetings with Kesennuma Regional Development, the developer of a planned commercial facility in the city's port area that will serve as a symbol of Kesennuma's reconstruction. In turn, these personnel provide advice concerning the operation, management and tenant solicitation for this facility to support its operations.

Tokyu Fudosan Holdings Corporation and Tokyu Resort Service Co., Ltd. have established an e-commerce site selling products from the Tohoku region and Kumamoto in order to support the reconstruction of these areas. One percent of the sales from this site will be donated locally through the Japanese Red Cross Society.

[➤ Click here for more details.](#)



Supporting local activities

Tokyu Land Corporation is involved with the activities of an NPO called the Shibuya Station Area Community Planning Council, which was established in order to promote Shibuya Station area, where Tokyu Land Corporation was founded, as a place to live, work to raise the profile of the community and promote its attractiveness. As part of its support, Tokyu Land Corporation sponsors the Shibuya Music Festival, a local event organized by the Council every year, and provides direct support to the Festival with employee volunteers. In addition, Tokyu Land Corporation is a member and supports the activities of the Shibuya Sakuragaoka Community Planning Council, established with a similar goal for the nearby Shibuya and Sakuragaoka neighborhoods. We continue to make donations for community activities, including these efforts.

ESG Data : Supporting local activities 

Initiatives Through Customer Engagement

Initiatives to Address Social Issues through the Senior Housing Business

In Japan, the aging of society is accelerating, with people age 65 or older accounting for more than 27% of the population. At the same time, there is a severe shortage in the supply of housing where senior citizens can continue to live comfortably with a sense of security. Moreover, partly because of the weakening of community bonds, there are many cases in which senior citizens and people who need long-term care live in isolation. The Group is applying the experience and expertise it has acquired over more than 10 years to support integrated community care and conduct initiatives to promote interaction among generations that include participation of community residents. We will continue to support the lifestyles of senior citizens so that everyone in the community, not just those who live in the housing the Group provides, can enjoy their own lifestyles for all time.

SDGs in the Senior Housing Business



Long-term urban development project to promote interaction among generations and lifestyle continuity from one generation to the next

In view of social issues such as interaction among generations and changes in life stages with the extension of healthy life expectancy, the Setagaya Nakamachi Project (Setagaya-ku, Tokyo), a complex consisting of senior housing and condominiums for sale, opened in 2017 based on the concept of promoting interaction among generations and lifestyle continuity from one generation to the next. This project involves development of a community where residents can continue to live in comfort, security and health no matter what life stage they are at. The project, which takes into account the needs of Japan's aging modern society, including the need for a sense of security from having multiple generations living nearby and realization of diverse home styles in the same community, was the first to be selected in the Tokyo Metropolitan Government's "Project to Establish Senior Housing with Services Combined with Ordinary Residences."



Grancree Setagaya Nakamachi
(senior housing)



BRANZ City Setagaya Nakamachi
(condominiums for sale)



Setagaya Nakamachi Festival
(scene on a festival day)



Setagaya Nakamachi Festival
(exploring the town)

Supporting child raising through condominiums

In September 2015, Tokyu Livable, Inc. opened the doors to the model unit for L'gente Liber Shiki, the first in a series of renovated condominiums with the concept of "creating happiness for families raising children." This building features a unique "child raising support master plan" in which layouts provide a comfortable living environment for families raising children and considers the future of the children living there. So that both children and families alike can live in comfort and peace of mind, condominiums that adopt this master plan are thoroughly checked by accredited experts in all aspects, from individual units, common areas and management system to property location and surrounding environment, receiving accreditation as a "child-friendly housing and environment" from Mikihouse Child & Family Research and Marketing Institute Inc.



Model unit for L'gente Liber Shiki

Tokyu Land Corporation has received the following certification as a condominium supporting child raising. (The figures in parentheses indicate the year and month of certification)

- BRANZ Kawaguchi Motogo (Aug. 2016)
- BRANZ Kawaguchi Honcho (Apr. 2018)
- BRANZ Hasuda (Jan. 2019)
- SHINO CITY (Nov. 2019, Mar. 2021)
- BRANZ Tower Tokorozawa (Apr. 2021)

Health and Safety

< Society | Supply Chain (Society) | Human Rights and Community | Contribution to Local Communities and Society |

Health and Safety | Labor Standards | Diversity Promotion | Human capital management |

Policy ✓ | Management Structure ✓ | Goals, Initiatives, and Achievements ✓ | Third-party Independent Verification ✓

Policy

The Tokyu Fudosan Holdings Group recognizes that ensuring the health and safety of its employees is an important issue for its sustainable development.

It is based on this awareness that the Group continue to seek to create a work environment where our diverse employees can thrive, by maintaining a positive working environment, ensuring employee safety, supporting maintenance and improvement of employee health as well as proactively eliminate factors that negatively impact our workplace environment. We also ask our outsourcing partners, construction companies and other important stakeholders of the Group businesses to thoroughly ensure health and safety at their own workplaces.

Management Structure

In our group, to align human resources strategy, including health and safety, with business strategy, the Sustainability Committee and the Risk Management Committee report the challenges and progress of human resources strategy, including KPIs, and discuss the policy among the executive management. The results are then reported to the Board of Directors.

For the implementation of the human resources strategy, our Group Human Resources Department oversees and manages the human resources departments of the five major companies within the company. As part of specific monitoring functions, the Group Human Resources Council is held twice a year to report and share the challenges and progress of KPIs among the various group companies. Additionally, individual subcommittees are established for specific themes such as diversity, recruitment, and labor management, ensuring a solid framework for the effective execution of human resources strategy.

■ System for Advancing Human Resources Strategy



Board of Directors to Oversee Health and Safety Issues

Tokyu Land Holdings conducts monthly labor management surveys at each Group company to oversee the management of employee health and safety risks.

In this survey, the status of overtime work, the use of five days of annual leave, and other performance figures are monitored on a regular basis. The results are reported once a year to the Risk Management Committee and the Board of Directors to manage risks to the health and safety of Group employees' personnel and labor systems.

In addition, a Group Labor Management Meeting is held twice a year with labor managers from each Group company to share issues related to health and safety.

Named position responsible at Board level to Oversee Health and Safety Issues

The director responsible for promoting occupational safety management is the director in charge of the human resources and other general administrative divisions.

Goals, Initiatives, and Achievements

Health management

Tokyu Land Holdings has set targets for the rate of health checkups and stress checks to maintain the health of employees at each Group company, and is sequentially expanding initiatives to improve the rate of health checkups and stress checks.

Health checkup uptake rate Target: 100% in FY2030; Actual: 99.0% in FY2018, 100% in FY2019, 100% in FY2020

ESG Data : Employee-targeted health management 

Health committees , Labor Management Meetings

The Group has established Health Committees at its business offices with 50 or more employees. With a goal of improving occupational health, these committees usually meet once a month to discuss 1)fundamental measures for preventing employees' health hazards, 2) fundamental measures for maintaining and promoting employees' health and 3)cause of occupational injuries and recurrence prevention measures involving health aspects. At TOKYU LAND CORPORATION, members of Health Committee include managers of labor division, employees' health management personnel, industrial physicians and labor union representatives.

Starting in fiscal 2011, we began sharing information on labor management pertaining to health and safety across the Group through the Group's Labor Management Meetings (At that time, Labor Liaison Meetings). In addition, we have been conducting employee stress testing via Group-wide infrastructure since fiscal 2016. (Not all companies included.)

Currently, we have no offices that have received ISO45001 certification.

Risk Assessment carried out regarding health and safety

● Potential new operations or projects

In all development projects in which Tokyu Land Corporation is a principal operator, the site of potential new projects is checked and evaluated in advance and discussed with the construction company, and necessary guidance and measures are provided to ensure the safety of employees and the surrounding environment.

● Existing operations or projects

For existing buildings under management and operation, we regularly investigate the installation status of equipment inside and outside the building, the possibility of signboards falling off, the management status of asbestos, etc. and assess the risks based on these findings. We assess the health and work environment risks of not only tenant employees and visitors, but also our employees, and implement safety measures as necessary.

Practice and Implementation

Employees' physical health and mental health

The Group endeavors to offer sound workplaces that are dynamic so that each and every employee can contribute their skill set to the fullest extent possible, based on the belief that employees are one of our most important assets.

Tokyu Land Corporation is engaged in health management to maintain and improve employees' nasal health and to create a comfortable workplace in order to achieve sustainable growth with healthy employees. Health management includes the use of health management measures such as health checkups and stress checks, support for employee self-care such as internal and external consultation services, flextime, telework, commitment leave (planned encouragement of annual leave), curbing long working hours, and promoting internal communication. We are also working to improve employee satisfaction through flex-time, telework, committed leave (planned encouragement of annual leave), curbing long working hours and promoting internal communication.

Number of staff trained on health and safety standards

Tokyu Fudosan Holdings conducts annual health and safety training for new employees, new group leaders and employees.

ESG Data : Training on Health and Safety Management 

Addressing Global Health Issues

Currently, HIV (AIDS), tuberculosis, and malaria, which are said to be the three major infectious diseases, claim the precious lives of approximately several million people around the world every year. In developing countries, it is a major impediment to their development and growth, and countermeasures against these infectious diseases are positioned as an important issue for the international community. On the other hand, these health issues are not a major problem in Japan compared to other countries, so Tokyu Fudosan Holdings Group promotes measures to prevent infection, mainly when employees are posted overseas, in response to global health issues such as these.

(1)Employees

To make sure our employees have the right knowledge of and are protected against major infectious diseases, the Group companies provide their expatriate staff and families with health checkups prior to their assignments and recommend vaccinations as necessary.

We make it our priority to support our expatriate staff and their families lead healthy and safe living abroad.

(2)Community

Tokyu Land Corporation has been operating in Indonesia since 1975, and through its local subsidiary PT. Tokyu Land Indonesia, we hold various programs related to the prevention and management of health problems of local residents. In FY2021, as a measure against COVID-19, we provided a total of 1000 vaccines twice in September and October. We will continue to contribute to Indonesia through these activities.



The opening ceremony



Waiting residents

Application to stakeholders

We have concluded a construction contract with the construction company. The agreement contains the fact that it takes measures necessary to prevent occupational accidents of workers of construction companies and workers of related contractors at construction sites.

The ratio of workplaces certified with OHSAS 18001:

Currently, there are no workplaces that have obtained OHSAS 18001 certification.

Product safety risk assessment

At facilities operated and managed by our group, we regularly inspect and conduct safety risk assessments to ensure that customers can use the facilities with peace of mind. These assessments include whether emergency lighting, smoke exhaust systems, and other safety equipment are functioning properly, whether evacuation routes are wide enough, whether there are any obstacles that impede the opening and closing of fire doors or evacuation, and whether flammable materials have been accumulated or left unattended.

Monitoring and managing health and safety performance

In order to ensure safety in construction, the construction divisions of our group companies set targets for frequency rate^{*1} and strength rate^{*2} and manage them annually based on actual performance to foster safety awareness.

^{*1} Number of fatalities and injuries due to industrial accidents/total number of actual working hours x 1,000,000

^{*2} Number of days lost per 1,000 total actual working hours/total actual working hours x 1,000,000

ESG data : Monitoring and managing health and safety performance →

Prescreening of contractors for safety performance and risks, Operational guidelines for safety management

Tokyu Land Corporation conducts due diligence on potential contractors before awarding construction work, conducting pre-screening by confirming the following:

- Existence of an occupational health and safety policy and management system
- Whether water, toilet, and sanitation services provided at business locations (including construction sites) are properly functioning and safe.
- Whether occupational health and safety risk assessments have been conducted
- Preventive measures taken to prevent risks from materializing

In addition, the construction contracts concluded with contractors include operational guidelines for contractor safety management, including necessary measures based on the Industrial Safety and Health Act, safety assurance, and disaster prevention.

Status of Workplace Accidents

Since FY2017, we have had no workplace accidents regarding the above, not to mention fatalities. We will continue our efforts to achieve zero accidents in the future.

ESG Data : Situation of Occupational Accidents →

Various Awards History

Recognized as Outstanding Health and Productivity Management Companies in 2026

Certification Program” jointly organized by the Ministry of Economy, Trade and Industry and the Japan Health Council, our group companies have been certified as outstanding Health and Productivity Management Companies 2026, as well as in the “White 500” (the top 500 companies) and the “Small and Medium-Sized Enterprise Category.”

> For more details, please refer to the press release. (Japanese only) [PDF](#)



Receives The DBJ Employees' Health Management Rated Loan Program

EWEL, Inc. has received the highest rank of "A" for "particularly outstanding efforts to ensure employee health" in "The DBJ Employees' Health Management Rated Loan Program" by Development Bank of Japan Inc. (hereinafter "DBJ"). "The DBJ Employees' Health Management Rated Loan Program" is the world's first rating system that uses a specialized "health management rating" method to evaluate and select companies with outstanding employee health initiatives based on a proprietary evaluation system, and to set loan terms and conditions according to that evaluation.



Third-party Independent Verification

The Tokyu Fudosan Holdings Group receives independent verification of its environmental data from a third-party in order to ensure the reliability of this information.

For social characteristics, data on work-related injuries (number of injuries and illnesses due to absence from work) are included in the scope of verification.

Third-party Independent Verification Report on Social Data (Health and Safty)



Independent Verification Report by a third party →



Labor Standards

[< Society](#) | [Supply Chain \(Society\)](#) | [Human Rights and Community](#) | [Contribution to Local Communities and Society](#) | [Health and Safety](#) | **[Labor Standards](#)** | [Diversity Promotion](#) | [Human capital management](#)

[Policy](#) ✓ | [Management Structure](#) ✓ | [Goals, Initiatives, and Achievements](#) ✓

Policy

The Tokyu Fudosan Holdings Group will respect the following matters as a set of fundamental rights in hiring and employment in order to achieve co-existence and co-prosperity with employees.

- (1) Prohibition of discrimination: We will eliminate all discriminatory actions based on nationality, race, religion, beliefs, gender, age, sexual orientation and/or disability and will strive to maintain equal opportunity and treatment in hiring and employment.
- (2) Prohibition of harassment: We will never engage in sexual harassment, power harassment, or any other form of harassment toward people in the workplace. We will also never tolerate language or actions related to harassment.
- (3) Prevention of forced labor and human trafficking: We will strive to eliminate and prevent all forms of forced labor and human trafficking.
- (4) Curtailment of overwork and reduction of overtime: We will establish a fundamental policy on work management to curtail overwork and reduce overtime work giving consideration to employees' work-life balance and their health maintenance/improvement. In Japan, we will comply with the "Article 36 Agreement."
- (5) Prevention of child labor: We will support and practice the effective abolishment of child labor.
- (6) Respect for freedom of association and the right to collective bargaining: In recognizing that the freedom of association and the right to collective bargaining are fundamental human rights that must be respected by a company, in countries and regions where the formation of labor unions is allowed we fully recognize employees' right to organize, right to collective bargaining and right to strike in labor agreements. In addition, even in countries and regions that do not allow the formation of labor unions due to laws or practice, we will effectively promote conflict resolution through dialogue involving management and labor with the purpose of securing the freedom of association and the right to collective bargaining.
- (7) Payment of wages above and beyond the minimum wage: We will comply with labor laws and regulations and adopt a fundamental policy on labor management in which we will pay wages to employees above and beyond the minimum wage for acceptable living conditions.
- (8) Equal pay for equal work: We strive to provide fair working conditions and a comfortable working environment, such as equal pay for equal work without discrimination on the basis of gender or other factors within the same position.

Supporting international initiatives

The Group supports and respects the OECD Guidelines for Multinational Enterprises, international labor standards and Guiding Principles on Business and Human Rights. In December 2016, we stated our support for the UN Global Compact. In accordance with the ten principles of the UN Global Compact in the areas of human rights, labor, environment and anti-corruption, we promote responsible management and contribute to a sustainable society.

The 10 Principles of the UN Global Compact

Human rights	Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and Principle 2: make sure that they are not complicit in human rights abuses
Labour	Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining Principle 4: the elimination of all forms of forced and compulsory labour: Principle 5: the effective abolition of child labour; and Principle 6: the elimination of discrimination in respect of employment and occupation
Environment	Principle 7: Businesses should support a precautionary approach to environmental challenges; Principle 8: undertake initiatives to promote greater environmental responsibility; and Principle 9: encourage the development and diffusion of environmentally friendly technologies
Anti-corruption	Principle 10: Businesses should work against all forms of corruption, including extortion and bribery

> [Click here to learn more about the UN Global Compact](#)

Tokyu Fudosan Holdings engages in activities as a member of the Global Compact Network Japan (GCNJ), the local network of United Nations Global Compact in Japan.

> [Click here to learn more about the GCNJ](#)



Management Structure

In our group, to align human resources strategy, including health and safety, with business strategy, the Sustainability Committee and the Risk Management Committee report the challenges and progress of human resources strategy, including KPIs, and discuss the policy among the executive management. The results are then reported to the Board of Directors.

For the implementation of the human resources strategy, our Group Human Resources Department oversees and manages the human resources departments of the five major companies within the company. As part of specific monitoring functions, the Group Human Resources Council is held twice a year to report and share the challenges and progress of KPIs among the various group companies. Additionally, individual subcommittees are established for specific themes such as diversity, recruitment, and labor management, ensuring a solid framework for the effective execution of human resources strategy.

■ System for Advancing Human Resources Strategy



Goals, Initiatives, and Achievements

Launched and Participated in Builders and Realtors Human Rights Due Diligence Promotion Council

On September 21, 2018, with Mitsubishi Estate as an organizer, Tokyu Fudosan Holdings, NTT Urban Development, Tokyo Tatemono Co., Nomura Real Estate Holdings, Obayashi Co., Shimizu Corporation and Taisei Corporation joined in launching of Builders and Realtors Human Rights Due Diligence Workshop.

The Workshop aims to identify adverse impacts that builders and realtors have on human rights, research and explore how we can address them and share good practices with general construction companies which are one sector of the suppliers. By doing so, we make sure we are in line with the UN Guiding Principles on Business and Human Rights which require business enterprises to avoid infringing on human rights of others and to implement measures to prevent, mitigate and remedy human rights abuses on those linked to their businesses.

In April 2023, the Workshop changed its name to Human Rights Due Diligence Promotion Council, and in December of the same year, Mitsui Fudosan Co., Ltd.

Amid recent globalization, our businesses today operate well beyond national boundaries and we are expected to embrace more internationalized, sophisticated corporate social responsibilities(CSR). At the same time, adaption of UN Sustainable Development Goals(SDGs) in 2015 has accelerated ESG investing practices where investors screen and invest in companies with strong E(environment), S(society) and G(governance) due diligence.

Regarding Human Rights, a core subject in Social Responsibility, UN Commission on Human Rights adopted UN Guiding Principles on Business and Human Rights in 2011, providing a framework for businesses to respect human rights, in which companies are required to practice human rights due diligence in order to avoid and mitigate human rights infringement.

Human rights due diligence practice involves four steps: assessing human rights impacts; integrating findings and responding to impacts; tracking performance; and communicating about how impacts are addressed. Because these steps are to be taken not only on our own business entity but also on its entire supply chain and value chain network, the vastness of this scope has hindered us from thoroughly addressing the issues. That is why developers as well as construction companies in the supply chains decided to launch the Workshop, the first of its kind in the industry, to establish Human rights due diligence framework.

The Workshop provides member companies with opportunities to learn about human rights including international human rights standards and approaches expected of us. We intend to invite specialists from NGO such as FoE Japan and other experts to help us identify actual human rights risks and engage in biodiversity dialogues to explore specific approaches.

Participation in GCNJ-A member of a recognised supply chain related initiative

Tokyu Fudosan Holdings participates in the supply chain subcommittee held by the Global Compact every year.

External response to labor issues

Participate in industry collaboration in labor standards

Tokyu Land Corporation are a member of the Shibuya Labor Standards Association, and we are always working closely with the labor standards administration promoted by the Shibuya Labor Standards Inspection Office, and we strive to create a safe, healthy and comfortable workplace through mutual communication and cooperation among our members.

Risk Assessment on Labor Issues

●New project

When Tokyu Fudosan Holdings invests in a new project such as an M&A, it conducts due diligence on the other company's management system, including personnel management and internal rules, and assesses risks related to labor issues.

●Existing project

In our group, we regularly conduct assessments of human resources and labor matters in existing operations, performing risk assessments related to labor issues.

Whistleblower System

The TFHD maintains permanent internal and external reporting channels for whistleblowing: an internal contact point within the company and an external independent, reporting hotline available 24/7 by outside attorneys.

Whistleblower System of the TFHD Group assumes its steps 1-4 as below. We strongly believe that we should take actions by employee and organization themselves before reporting to compliance desk step 4. It also applies to early detection and the prevention of the compliance violation.



Non-retaliation policy

In accordance with the Whistleblower Protection Act, whistleblowers are legally protected so that their personal information is kept anonymous, their reports are kept confidential, and they are not subjected to any prejudicial treatment.

Available in local languages

Our group has implemented a system enabling employees of overseas subsidiaries to report concerns to the Tokyu Fudosan Holdings whistleblowing hotline in their local languages.

Proactively communicated to employees

This system is actively communicated to employees by the following.

- Distribution of report window card
- Notification using compliance communication (issued monthly) and e-learning (twice a year)
- Posting on the TLC portal site

Corrective and remedial initiatives

Respect for human rights and mechanism for reporting violations of human rights

The Group strives to help individuals and communities by clearly stating that it will not discriminate on the basis of race, religion, gender, age, sexual orientation, disability, or nationality. In order to prevent future occurrences, we check them in our daily work inspections. We have a system in place to notify the company through a whistle-blowing system if it is discovered, and if we can identify that it has had a negative impact on human rights or has been involved in it, we will provide relief to the affected party. In addition, The Tokyu Fudosan Holdings Group states “Respect human rights” in the Code of Conduct and encourages individual employees to give due consideration to human rights in their activities. The Group respects basic human rights in compliance with “the Universal Declaration of Human Rights” adopted by the United Nations as well as with the local laws and regulations implemented in the regions where it has bases. The Group also takes steps to prevent discriminatory behavior and speech, sexual harassment and power abuse while making efforts to respect the diverse values, individuality, and privacy of individuals.

The number of incidents of labour standards non-compliance–Number of helpline reports

fiscal 2022, the number of consultations and reports received through the helpline was 160, including minor consultations and questions. The Group Human Resources Department and the Group Legal Department understand, evaluate, and analyze these matters, and report to the Risk Management Committee and the Board of Directors. In addition, each company takes appropriate measures such as cautioning the individual and related parties, and strives to improve.

ESG Data : Helpline performance 

Specific action taken regarding non-compliance specifying the types of incidents

Tokyu Land Corporation takes the following measures when overtime work exceeds regulations.

- For employees whose overtime work or holiday work exceeds 79 hours per month, the company will provide an interview with a doctor for guidance.
- After a doctor interviews and provides guidance to employees who work long hours, we listen to the doctor's opinion and take measures, such as shortening working hours, as necessary.

Initiatives for respecting human rights

Initiatives to create an employee-friendly work culture

With the exception of a few companies, Tokyu Land Holdings Group companies have established telecommuting systems to create a comfortable work environment through flexible work styles.

TOKYU COMMUNITY CORP. enables a more flexible way of working by simultaneously using the “sliding work system” that allows working hours to be pushed up and pushed down.

Taking steps to promote diverse workforce regardless of race, religion, gender, age, sexual orientation, handicap, nationality, and equal opportunities, and to eliminate discrimination ~ Equal Employment Opportunities

Tokyu Fudosan Holdings has set forth a code of conduct regarding human rights for each Group company to observe. The Compliance Group of the Group Legal Affairs Department and the Human Resources Development Group in the Group Human Resources Department are responsible for the company’s positive and voluntary fulfillment of social responsibilities regarding human rights, and raising awareness and understanding of human rights issues throughout the Group.

Specific measures include trainings and e-learning programs on sexual, power and other types of harassments, discrimination and LGBT as part of our continuous awareness campaign. In addition, compliance helplines are available both within and outside of the company for employees to consult to via phone or e-mail regarding harassments and other issues.

We have launched an information liaison committee to further our effort to raise human rights awareness throughout the Group and strive to improve disability employment and hiring foreign nationals residing in Japan.

Acceptance of foreign technical intern trainees and efforts to respect their human rights

The Group responds to the fact that forced labors related to the foreign technical intern training program is regarded as a issue in Japan. We fully respect the human rights of foreign technical intern trainees as a priority issue for human rights risks, and have organized the issues related to the trainees and created the guidelines. By conducting surveys of the Group's host companies, we are continuously and proactively evaluating whether there are any negative impacts on human rights, and are working to avoid and prevent human rights violations. The results of the survey conducted in FY2020 showed no problems, but if problems are discovered in the future, we will work to mitigate them.



Interviews were conducted with foreign technical intern trainees.

The Employment of under-privileged groups and Internship Programs for Youth unemployment initiatives

Tokyu Land Corporation and TOKYU LIVABLE, INC. provide an environment where people with disabilities can work comfortably, such as by arranging work according to disabilities so that employees with disabilities can fully exert their abilities.

Tokyu Land Corporation offers internship opportunities for students to make educated career choices. Both undergraduate and graduate students are eligible to apply to the internship program which accepted 199 students in fiscal 2022.

Information Provision to Employees

The 'Guidebook for Preventing Sexual Harassment' and the 'Guidebook for Preventing Power Harassment' are available on the intranet at our group, allowing employees to access them at any time.

Basic Policy on Customer Harassment

The Group aims to solve social issues through its business activities and to work together with stakeholders to achieve a sustainable society and growth. To achieve this goal, we respond sincerely to customers' opinions and requests, and strive to build a good relationship of trust with them.

On the other hand, there have been cases of customer harassment, such as unreasonable or excessive requests from some customers, and we have established a "Basic Policy on Customer Harassment" to ensure a work environment in which employees can work with peace of mind and in good mental and physical health.

We will continue our efforts to provide a safe and secure environment for both customers and employees.

Improvement of working conditions.

Preventing child labour and forced labour

The Group is committed to preventing child labor and forced labor by complying with the laws and regulations of each country concerning human rights and labor. In order to prevent child labor, we verify the age of each employee by using his or her certificate of residence when hiring.

To prevent forced and compulsory labor, we conduct periodic monitoring at each Group company and have established a contact point where employees can report possible violations. In addition, we always hire based on the applicant's willingness to apply, and mid-career hires, in particular, are hired based on the applicant's agreement after presenting working hours, wages, and other information in writing.

Supporting a living wage

In addition to monthly salaries, Tokyu Land Corporation pays employees bonuses according to business performance several times a year.

Management of work hours

Each subsidiary of the Group monitors employees for chronic and constant prolonged work hours and makes improvements when necessary by discussing information about employees working prolonged hours and solutions at meetings of the Group Executive Committee and meetings involving executive officers.

Tokyu Land Corporation has a mechanism in place for labor-management negotiations. And it also holds "no overtime days" or a program to automatically shutdown computers after a certain period of time. TOKYU COMMUNITY CORP., Tokyu Livable, Inc. and Tokyu Housing Lease Corporation also strive to prevent prolonged work hours by using a program to automatically shutdown computers after a certain period of time and other solutions.

Equal Pay for Equal Work Policy

In accordance with the provisions of the Part-Time and Fixed-Term Worker Law, the Worker Dispatching Law, etc., we are working to establish a system to ensure equal and balanced treatment regardless of gender or employment status.

Communication with employees

Dialogue between labor and management

Tokyu Land Corporation has instituted a labor negotiation mechanism to ensure dialogue between its employee representatives and senior management. Under the mechanism, the company's directors and the labor union meet annually and exchange their views and opinions, which nurtures better mutual understanding necessary for healthy labor-management relationship enabling both employees and the management to identify and share present issues, seek solutions and implement measures.

Communicate labor standards globally to employees

Tokyu Land Corporation explains labor laws, employment regulations, labor contracts, and other labor standards to all employees, including those of Group companies in overseas locations, during training for new employees, newly appointed managers, and other level-specific education. In such cases, necessary materials are distributed in Japanese, English, and other languages as needed to create an environment in which employees can understand the information in their native language (or an equivalent language).

Various training programs.

Employee training dedicated to skills development

Tokyu Land Corporation conducts annual training programs for the skill development of regular employees, including hierarchical training, optional training and nomination type training.

ESG Data : Training Attendance Records 

Skill Development Programs for Employees

In order to foster innovation within the Group required to create values for diverse lifestyles, the Group proactively promote individual skill development. A number of Group companies offer certificate assistance programs to help their employees obtain professional certifications including Licensed Real Estate Realtor, First-class Qualified Architect, Real Estate Transaction Specialist, Small and Medium Enterprise Management Consultant, Licensed Representative of Condominium Management Company, Licensed Strata Management Consultant, and The Official Business Skills Test in Bookkeeping. Language classes and other training programs are also available for the employees.

In addition, Tokyu Land Holdings holds "Knowledge Forums," self-development seminars in which professionals and top runners in various fields and industries are invited to share their experiences, and "Knowledge Cafés," in which employees serve as lecturers to promote mutual understanding of business operations. The "Knowledge Café" is held about four times a year for Group employees as a place for mutual understanding.

These seminars are popular as a place to deepen knowledge, with one particularly popular event attracting more than 200 participants, exceeding the venue's capacity.

Training on human rights policy

The Group conducts human rights policy training in e-learning for all employees to raise awareness of the need to protect human rights in business. In fiscal 2022, we conducted training on human rights-friendly procurement. In addition, Tokyu Land Corporation provides all new employees with training on the company's human rights policy, deepening their understanding of human rights issues under the theme of "Companies and Human Rights Issues."

Harassment training for all employees and managers

The Group regularly holds e-learning and training by inviting external lecturers for all employees and managers to prevent harassment. The themes are not limited to mere learning, but also cover practical themes such as communication gaps between generations, unconscious bias and anger management, and include instances of harassment and how to respond to reports of harassment. We strive to prevent harassment by deepening the understanding of all employees and managers.

Various data

Freedom of Association

ESG Data : Labor Union-Related 

Turnover rate

ESG Data : Turnover rate 

Ratio of non-regular employees

ESG Data : Regular employees 

Diversity Promotion

< Society | Supply Chain (Society) | Human Rights and Community | Contribution to Local Communities and Society |

Health and Safety | Labor Standards | **Diversity Promotion** | Human capital management |

Policy ☒ Management Structure ☒ Goals, Initiatives, and Achievements ☒ Third-party Independent Verification ☒

Policy

DE&I vision

Diversity of human resources is essential to realize our group's vision of "a future where everyone can be themselves and shine with vitality through the creation of attractive and diverse lifestyles. Our group will create innovation by recognizing differences in diverse attributes, eliminating discrimination based on gender, age, nationality, race, ethnicity, religion, social status, disability, gender identity, sexual orientation, gender expression and other factors, providing fair opportunities for advancement, and creating an environment in which everyone can work as they wish and be themselves. We will work to create value through our business activities.

Management Structure

In our group, to align human resources strategy, including health and safety, with business strategy, the Sustainability Committee and the Risk Management Committee report the challenges and progress of human resources strategy, including KPIs, and discuss the policy among the executive management. The results are then reported to the Board of Directors.

For the implementation of the human resources strategy, our Group Human Resources Department oversees and manages the human resources departments of the five major companies within the company. As part of specific monitoring functions, the Group Human Resources Council is held twice a year to report and share the challenges and progress of KPIs among the various group companies. Additionally, individual subcommittees are established for specific themes such as diversity, recruitment, and labor management, ensuring a solid framework for the effective execution of human resources strategy.

System for Advancing Human Resources Strategy



Goals, Initiatives, and Achievements

Promotion of Women's Participation and Advancement in the Workplace

Action Plan for Act on Promotion of Women's Participation and Advancement in the Workplace

Based on Act on Promotion of Women's Participation and Advancement in the Workplace, Tokyu Land Corporation is committed to realize a society where everyone regardless of gender is free to exert his/her individuality and capability, and hereby establish action plans in pursuit of this goal.

1. Period : FY2022 to FY2025

2. Present issues :

Although the percentage of women hired is steadily increasing, the talent pool of female management candidates remains small compared to that of men.

3. Quantitative Goal :

(1) The ratio of female hires among new graduates will be approximately 40%.

(2) By FY2025, the ratio of female managers will be approximately 10%.

4. Actions and Implementation Period

(1) Incorporation into management policy from FY2022

Management will commit to and communicate the importance of promoting women's activities in the management strategy.

(2) Recruitment—ongoing efforts

Actively publicize to job seekers that the company is a workplace where diverse human resources, including women, can play an active role.

(3) Training from FY2022

Consider development measures for female employees and supervisors.

(4) Flexible work styles—ongoing efforts

Promote flexible work styles, including telework.

(5) Fostering a corporate culture —ongoing efforts

Conduct training on diversity, equity and inclusion for all employees.

ESG Data : Ratio of female, etc 

Promoting diversity and creating dynamic workplaces

In April 2013, TOKYU LIVABLE, INC. became the first major real estate distribution company to establish a division dedicated to diversity, followed by the establishment of a division dedicated to work style reform in April 2018. Tokyu Livable aims to be a company where each and every employee, regardless of gender, age, or disability, can fulfill their potential in their own way, and is committed to promoting diversity and reforming the way they work. For example, we have established a "partner system" for female sales and brokerage salespeople working shorter hours to work on projects with a partner in conjunction with reduced targets, to provide backup for customer service and a shift system for days off.

The company also has a Career Expert Re-employment System in place that enables the continued employment of employees that fulfill certain internal standards until age 70 if they wish to remain employed. In addition to promoting the proactive use of female employees, the Group will actively work towards creating a workplace that can take advantage of the abundant experience and personal connections of senior employees that are expected to increase in the future so that they can be effectively used in the organization.

Diversity promotion and enhancement

Tokyu Fudosan Holdings Group organizes Diversity Conference where representatives from group companies come together to promote group-wide diversity. The conference set KPI targets and monitor progress on percentage of female employees and women in managerial positions. It also serves as a place to share innovative measures within and outside the group to improve group-wide diversity.

Gender Pay disclosure and Gender Pay Equality Programme

One of the reasons why the gender wage gap exists to a certain extent is the low ratio of women in managerial positions, and as the ratio of female managers increases in the future, it is expected that the wage gap between men and women will narrow. In order to promote women's participation in the workforce, our group is promoting the following three policies and initiatives (management commitment, system initiatives, and corporate culture initiatives).

Please see below for the actual gender wage gap.

ESG Data : Gender pay gap →

Work style reform

Achieving Work-life balance

Our group offer diverse working arrangements to achieve better efficiency and productivity as well as employees' work-life balance. Thanks to advanced IT, Tokyu Fudosan, Tokyu Community, Tokyu Livable and Tokyu Housing Lease have introduced telework scheme to accommodate more flexible work style. Many employees have already been taking advantage of the arrangement, which have proven to lead to more efficient use of time, improving productivities and employee satisfaction. TOKYU COMMUNITY CORP. enables employees to work even more flexibly by simultaneously using a "sliding work hour system" that allows them to move up or down their work hours.

Improvement of work engagement (Employee satisfaction survey)

Tokyu Land Corporation continues to conduct employee satisfaction surveys. We aim to create a more organized organization and workplace by visualizing the involvement situation of employees and improving organizational capabilities.

Human capital strategies 

Support for balancing work, childcare and eldercare

Each company in Tokyu Fudosan Holdings Group has been taking measures suitable to its business environment, to achieve a workplace where employees can balance their work and various life events or personal commitments including childcare and eldercare, and continue in their career.

Support for childcare and eldercare

Tokyu Land Corporation, TOKYU COMMUNITY CORP., Tokyu Housing Lease Corporation, NATIONAL STUDENTS INFORMATION CENTER CO., LTD., and other companies provide paid leave (2 days, 5 days, etc.) for childcare purposes to support male employees' participation in childcare.

Tokyu Land Corporation

In order to encourage male employees to take childcare leave, Tokyu Land Corporation provides e-learning programs for all employees, explaining the importance of childcare leave and how to adjust work duties during childcare leave.

TOKYU COMMUNITY CORP.

TOKYU COMMUNITY CORP. holds seminars for managers on nursing care, where they learn about support measures based on specific examples, in an effort to prevent employees from leaving their jobs to care for family members, and to support employees who are working while caring for family members.

In addition, the company has prepared a "Work-Life Balance Promotion Guidebook" that outlines childcare, nursing care, and other benefit programs, and continues to promote awareness of these programs.

TOKYU LIVABLE, INC.

TOKYU LIVABLE, INC. has introduced a system for employees on childcare leave to exchange information and conduct interviews before and after returning from maternity leave to help employees balance work and childcare.

At the same time, we have introduced a "partner system" for employees who wish to work shorter hours, which, in conjunction with reduced targets, provides a system for working on projects with a partner to provide backup in dealing with customers and a shift system for days off.

Role of elderly and workers with disabilities

Employment for people with disabilities

Tokyu Livable Staff Corporation, a subsidiary of Tokyu Livable offers employment opportunities for those with disabilities, where everyone finds right work for his/her skills and competencies and becomes a valuable member of the company. Many physically or mentally challenged employees, or “satellite staff” have been teleworking, drawing plans and guide maps on PC, while mentally disabled employees or “challenge staff” have been working as a team at the head office and each division, taking on wide range of back office tasks including handling interoffice mails and issuing certificates.

Tokyu Fudosan Holdings' employment rate for staff with a disability in fiscal 2022 was 2.4%.

ESG Data : Staff with disabilities 

Employment for older workers

Tokyu Livable’s “Career expert re-employment” program ensures extended employment up to 70 years of age for older workers who are willing and meet the company standards. Tokyu Community’s retirement extension program, just introduced in October 2017, extends retirement age to 65 years old from current 60 for their technical staff. Both schemes are intended for growing number of older workers to take active roles in the workplace, as well as for the companies to tap on senior workers’ valuable experience and connections. Tokyu Land Corporation supports the diverse work styles of its senior employees by introducing a side job system for rehired contract employees and a partner system that allows them to choose the number of days they work.

Correspondence to diverse races, religions, and nationalities]

Promoting the active participation of global human resources to increase diversity in the workforce resources

Tokyu Land Corporation and Tokyu Resorts & Stays Co., Ltd. are hiring a large number of foreign workers with specific skills in the service industry, including the accommodation business of "Tokyu Harvest Club" and "Tokyu Stay," which are developed or operated by the two companies. In order to realize a diverse organization, we are actively accepting various foreign human resources, including those from Myanmar, the Philippines, South Korea, China, Taiwan, Indonesia, India, and Nepal. By 2033, we aim to become an international company in which overseas human resources account for approximately 30% of all full-time employees, and we will provide fair opportunities for success regardless of nationality, race, religion, gender, etc., and create an environment where everyone can work vibrantly in their own way among various values, thereby contributing to the provision of value to society.

Correspondence to Muslims

Tokyu Land Corporation has set up a prayer room for Muslims in Shibuya SOLASTA, our headquarter, to create an environment where people can play an active role regardless of race, religion, or nationality for the local employees in Indonesia, where our affiliated companies operate.

Various training programs

Education on Diversity, Equity and Inclusion

Tokyu Fudosan Holdings believes that creating a workplace where a diverse workforce can work with vigor and enthusiasm leads to increased corporate value. To this end, we regularly conduct e-learning programs to deepen understanding of the importance of diversity, equity and inclusion in corporate management.

Various awards, rankings, etc.

Recognition for LGBTQ+ Initiatives through the 'PRIDE Index'

In the 'PRIDE Index,' which evaluates corporate and organizational efforts towards LGBTQ+ inclusion, Tokyu Real Estate Co., Ltd. and Tokyu Community were awarded the highest ranking of 'Gold' (as of 2025).

Under the Tokyu Land Holdings Group Human Rights Policy, the Tokyu Land Holdings Group is committed to eliminating discrimination based on gender, age, nationality, race, ethnicity, religion, social status, disability, gender identity, sexual orientation, and other factors, and to creating a mutually respectful organization that provides value to society. We will give back to society by creating an organization that respects each other.



L-boshi certified* with highest ratings

Tokyu Community develop support programs to balance work and childcare/eldercare to ensure women's continuing career. This project was highly evaluated for achieving more employment opportunities and continuous career for women, and led in L-boshi certificate awarded by Health, Labor and Welfare Minister as a company with excellent program implementation for advancement of women in workplace.

* L-boshi(star) certification is given to companies that meet criteria set forth based on the Act on Promotion of Women's Participation and Advancement in the Workplace.



"L-boshi" Logo

Third-party Independent Verification

The Tokyu Fudosan Holdings Group receives independent verification of its environmental data from a third-party in order to ensure the reliability of this information.

For fiscal 2022, the scope of this verification includes data for our Employee(Percentage of female managers,Percentage of full-time female employees and Percentage of new hires that are women).

Third-party Independent Verification Report on Social Data (Diversity)



Independent Verification Report by a third party →



Human capital management

[< Society](#)[Supply Chain \(Society\)](#)[Human Rights and Community](#)[Contribution to Local Communities and Society](#)[Health and Safety](#)[Labor Standards](#)[Diversity Promotion](#)[Human capital management](#)

To achieve GROUP VISION 2030 and our medium-term management plan, the aim of the Group's human capital management is to formulate and implement human capital strategies that interlock with our management strategies and, it refers to our commitment to sustainable value enhancement. By proactively investing in the knowledge, skills and motivation of our approximately 30,000 employees in over 100 companies as "human capital", we aim to become "a group that continues to create value" and "Toward a Vibrant Future for All".

[Human capital management](#) →

Human Capital Strategy

To achieve GROUP VISION 2030, our vision for what we want the Group to be by the year 2030, we have established a human capital philosophy of aiming for growth and the creation of a sustainable society with every employee having "challenge-oriented DNA" and a "mission to engage in society." Based on this philosophy and our management strategies, we have formulated and are moving forward with three human capital strategies as policies to be implemented—"Develop people who create value," "develop organizations with diversity and a sense of unity," and "enhance motivation to work and foster an employee-friendly work culture." Within these strategies, we are advancing initiatives to cultivate and retain talent such as DX specialists and environmental management professionals, while also fostering and maintaining our organizational culture.

[Human Capital Strategy](#) →

Strategy measures and human capital KPI

One of the risks in promoting the human capital strategy is the possibility of a gap between the management strategy and the actual human capital measures. For this reason, human capital KPIs (see below) corresponding to each measure are set as indicators, and progress is reported at the Sustainability Committee meetings. By having management discuss human resources strategy policies, we ensure that management strategies and on-site measures are consistent.

[Strategy measures and human capital KPI](#) →